

Empowering People, Strengthening Community

Developing a Secure Residential Care Center for Children and Youth (SRCCCY)

Presentation to the Wisconsin

Act 185 Grant Committee

September 9, 2019



Rendering of possible public entryway/visitation center, that indicates our intention for a more normative, less correctional, welcoming environment.

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Introduction

The Milwaukee County Department of Health and Human Services has previously presented to the Act 185 Grant Committee its vision, program and plan for its development of an SRCCCY. The intention is to fully leverage the significant opportunity Act 185 represents for Milwaukee County to continue to transform and improve the youth justice system through the development of a treatment-oriented continuum of care that will positively impact the life direction for many youth and contribute to a safer community. The Milwaukee County SRCCCY will be an important component of that continuum of care.

Herein Milwaukee County is presenting the status of its specific SRCCCY plans to date. These details include location, design plans and costs for two plan options under consideration. It is important to note that the Milwaukee County plan includes NO addition, expansion or renovation of detention facilities. Additional details can be provided by September 30 as the design efforts continue.

Recognizing that we share a common goal of closing Lincoln Hills/Copper Lake by July 1, 2021, a high-level project schedule and commentary is also presented. Diligent effort and cooperation between Milwaukee County and the State of Wisconsin will be required to accomplish this joint goal.

Plan Summary

Milwaukee County is currently considering two alternatives to developing its SRCCCY, called Plan A and Plan B. Plan A utilizes a combination of modifications to our existing facilities at the Vel R Phillips Youth and Family Justice Center ('Vel Phillips') plus modifications to existing leased space in the community. Plan B provides for modifications plus expansion at Vel Phillips to provide the full SRCCCY capacity at this single location. A high-level summary comparison of the Plans is shown in the table below.

Option	Plan A	Plan B
Location	Vel Phillips (in City of	Vel Phillips (in City of
	Wauwatosa, Milwaukee	Wauwatosa, Milwaukee
	County) plus community-	County)
	based leased facility (in	
	Milwaukee County)	
Capacity	40 total beds (up to 22 beds at Vel Phillips, plus up to 24 beds at the leased facility)	32 total beds (16 in renovated existing space, plus 16 in new expansion)
Staffing ratio	4:1	4:1
Cost of Design & Construction	Not-to-exceed \$ 24,858,203	\$ 24,858,203
95% State contribution	\$ 23,615,292	\$ 23,615,292

Core Program Strategies and Activities

Regardless of the final Plan to be chosen, to achieve the vision for success that has been established by the Milwaukee County Act 185 Steering Committee the facility designs are informed by pillars of the Program Model, core values, and support of specific program activities. The pillars include:

- Ensure provision of an **education program** that provides high quality instruction and experiences based on each youth's strengths, learning style, interests, and special needs;
- Create an integrated treatment and positive youth development model that emphasizes emotional regulation, pro-social decision making, enhanced social competencies, and family engagement and where adolescent brain development and the impact of trauma on the physical, cognitive, relational, and emotional well-being of youth is understood and addressed; and
- Provide a safe and secure living and learning environment in which all interactions with youth are
 focused on building positive relationships and utilize advanced skills in redirection, crisis
 intervention and positive reinforcement to maintain a supportive, culturally intelligent, and
 therapeutic milieu and promote successful transition to the community.

Core values serve as guideposts in the development of programming. The core values developed by the Milwaukee County Act 185 Program Work Group are framed in the following statements of belief:

- We believe that the most important word in Secure Residential Care Center for Children and Youth is CARE.
- We believe that every youth is entitled to treatment in an environment that acknowledges their dignity and strengths, promotes health, and provides opportunities to grow and become a responsible adult that thrives in our community.
- We believe that youth and their families are critical partners in the rehabilitation process. Their beliefs and preferences must guide the rehabilitation process. "Nothing about us without us."
- We believe that Aftercare planning should start prior to admission to the program and that youth should stay in secure care only as long as necessary to assure community safety.
- We believe in every child's right to a quality education.
- We believe in the power of engaging community resources to help provide a continuum of care that supports our principle of an integrated treatment model.
- We believe that working together over the long term, we will not only achieve our Vision but also will reduce the need for youth correction facilities in Milwaukee County.

As might be seen in other residential treatment facilities within a safe and welcoming living environment with a high staff/youth ratio, the **individual** youth's care and treatment plan will guide their involvement in selected programs such as:

<u>Psychological assessment, trauma assessment, Youth Assessment & Screening Instrument (YASI), family cohesion, substance abuse, and other assessments</u> will be conducted as part of the initial transition phase into the facility and updated as appropriate. These assessments will inform the development of an individualized treatment plan for each youth in placement.

<u>Application of an Integrated Treatment Model</u> which integrates well-research cognitive-behavioral and behavior management tools into a cohesive, consistent, and mutually reinforcing approach will assist in shaping youth behavior and teaching new and improved skills. This approach has been successfully implemented in Bakari Center, the County's recently opened residential treatment program.

<u>A behavior management system</u> which utilizes incentives (with a high positive to negative ratio) and relationship-based approaches to preventing and/or responding to behavioral issues that often get youth into trouble in a residential program. An approach to discipline will favor "teaching" skills that youth can use in the community rather than simply emphasizing institutional compliance.

<u>Restorative justice practices</u> including restorative circles, victim mediation, victim impact programming, and engaging youth in completing community service projects will be utilized. These activities help youth understand the impact of their behavior on others, how to resolve problems that arise during placement and beyond, and how to take personal responsibility for repairing any harm caused by their behavior.

<u>Dialectic Behavior Therapy (DBT)</u> is a specific form of Cognitive Behavior Therapy (CBT) used to treat suicidal and more acute mental health issues. This approach can be delivered through individual therapy and group skills training.

<u>Juvenile Cognitive Behavioral Intervention Programs (JCIP)</u>, utilizing one or more evidence-based approaches that have demonstrated positive outcomes in teaching youth how their thoughts and beliefs impact their behavior, learning techniques to interrupt harmful thought-behavior responses, and promote the acquisition of new problem-solving pro-social behaviors through opportunities to practice those skills in the facility.

<u>Psychiatric</u>, <u>psychological</u>, <u>medical</u>, <u>and nursing services</u> to ensure that all health needs of youth are met while in placement and help youth identify steps toward developing a healthy lifestyle as they mature.

<u>Full time, individualized education programming</u> will include full assessments, special education supports, core academic coursework, credit attainment/recovery, STEM, physical education, and expressive arts according to youth's interests to assist the youth with their specific educational needs.

<u>Vocational training</u> will be provided based on a youth's interest and their treatment plan/goals that will provide certification and/or skills that the youth can apply to future vocational opportunities.

<u>Family therapy</u> to engage family members identified by the youth in strengthening their relationship(s), addressing mental health or other treatment needs, learning new problem-solving skills, and building the foundation for successful transition for the youth back into the family and community.

<u>Mentoring opportunities</u> will be facilitated which link community adults and credible messengers with youth to provide individualized supports and relationships that can be continued when the youth return to the community.

<u>Independent Living Skills</u> which promote skills related to personal care, money management, employment, goal setting, transportation, problem-solving, peer refusal skills, parenting, and more will be offered to the youth. To the extent that the SRCCCY program can create opportunities for youth to actually practice these kinds of skills while in placement, the more likely it is they will be able to perform them successfully upon release.

<u>Recreational, cultural, & leisure skills programming and activities</u> that help meet the physical activity and creative strengths and needs of youth and help them learn how to constructively utilize their free time both in the facility and upon release.

<u>Visitation and Family Contact</u>: Maintaining a relationship with family members is a critical element of the overall transition home process, a process that begins at the time the youth is first admitted to the program. In addition to providing therapeutic support to families, the program will encourage families to visit regularly and minimize barriers to youth maintaining contact.

Based on these programmatic themes, and requirements of DOC 347, both Plans for the SRCCCY include:

<u>Four Main Housing Units</u> – Each unit consists of 8- or 10-bed living spaces. Two of these units are renovation of the existing MCAP pods at Vel Phillips

<u>Education</u> – Classrooms, teacher support and offices, a computer/learning lab, vocational programming, testing/consultation, and other multi-media activities. New classroom spaces will be added to the Vel R. Phillips facility to accommodate the educational program for SRCCCY youth.

Mental Health, Health, and Dental Care – Space in the main building includes space needed to meet all basic physical and dental health needs, including space if needed for temporary housing of ill youth.

<u>Recreation Space</u> – Both indoor and outdoor recreation and green space are provided.

Welcome Center and Visitation - Public entry via a welcoming vestibule and space for family visitation

Control Center & Screening – A security screening and central control area

And other areas to comply with DOC 347 and provide a full-service facility.

Plan A Details and Cost Estimate

Modifications and additions to the current Vel R. Phillips Youth and Family Justice Center:

- Modification of the current MCAP space in Vel Phillips, remodeled and repurposed for use as two SRCCCY pods
- Additional of two classrooms, multi-purpose room, and staff support space as an addition to the Vel Phillips facility
- Renovation of a gymnasium and exterior courtyard for indoor and outdoor recreation spaces
- Site work to include parking lot and roadway changes, utilities relocations, additional greenspace and secure perimeter
- Renovation of site security system
- · Relocation of an existing loading dock
- Renovation of an existing food preparation/service area

Co-location of facilities within Vel Phillips (facilities shared with existing detention center):

- Medical/dental/mental health
- Public entryway & Visitation
- Indoor recreation
- Outdoor recreation
- Control center
- Intake
- Staff support areas

Modifications and additions to a community-based leased facility:

- Establishment of a secure perimeter
- Living units renovation to provide two pods of up to 12 beds each (total SRCCCY capacity not to exceed 40 beds)
- Replacement/relocation of security doors, windows
- Education wing renovation
- Renovation and additions for Medical/dental/mental health
- Dining hall/food service renovation
- Restrooms remodeling
- Gymnasium remodeling
- Outdoor recreation additions
- Addition of intake/release
- Addition of Public entryway & Visitation
- Addition of staff support areas
- Addition of parking
- Major renovation to all MEP, fire protection and security systems

Milwaukee County SRCCCY				
Cost Estimate as of		9/9/2019		
PLAN A - Vel R Phillips Youth and Fami	ly Just	ice Center RENC	OVATION plus Leased Facility F	Renovation/expansion
ITEM	COST		remarks	
Vel Phillips renovation	\$	4,682,250	18729 SF	
Vel Phillips expansion	\$	1,417,500	3150 SF	
site work and utilities relocation	\$	700,000		
loading dock relocation	\$	550,000		
Vel Phillips sub-total	\$	7,349,750		
construction fees and general conditions	\$	734,975	10%	
architectural planning & design fees	\$	1,137,980	8% plus pre-planning costs	
FF&E	\$	440,985	6%	
data/telecomm/security	\$	1,500,000		
owner costs	\$	146,995	2%	
Vel Phillips project sub-total	\$	11,310,685		
Leased Facility renovation & expansion	\$	8,847,500	not-to-exceed	
project logistics and phasing	\$	604,746	3%	
contingency	\$	4,095,272	20%	
TOTAL ESTIMATED PROJECT COST	\$	24,858,203	not-to-exceed	





Due-Diligence Meeting SRCCCY Leased Facility

July 26, 2019

AGENDA

3-month workplan review (Bill)

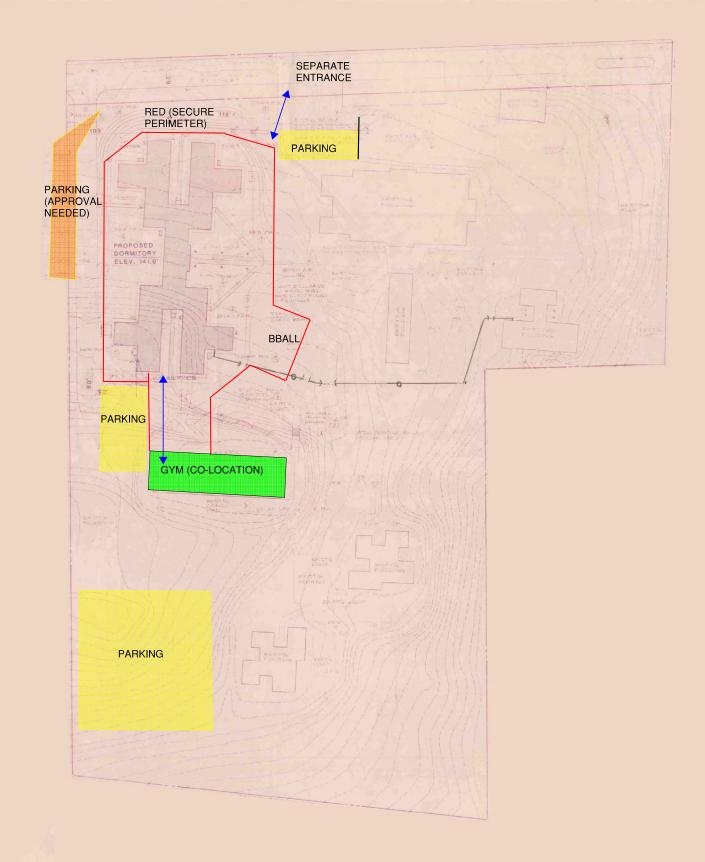
Needs prioritization - survey (Brooke)

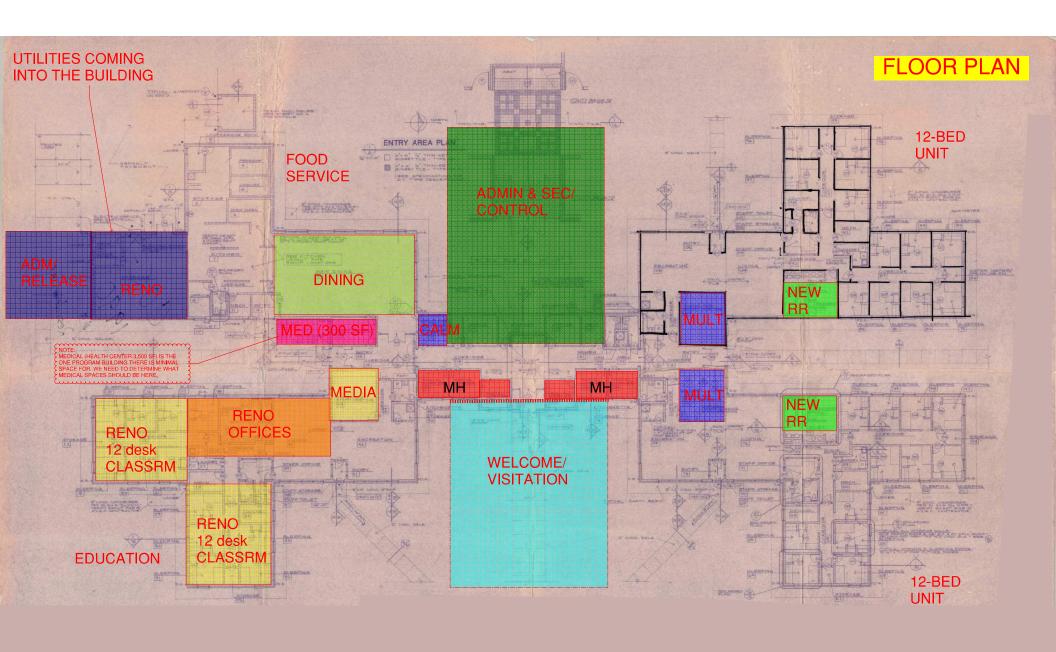
Leased Facility site plan review (Corey)

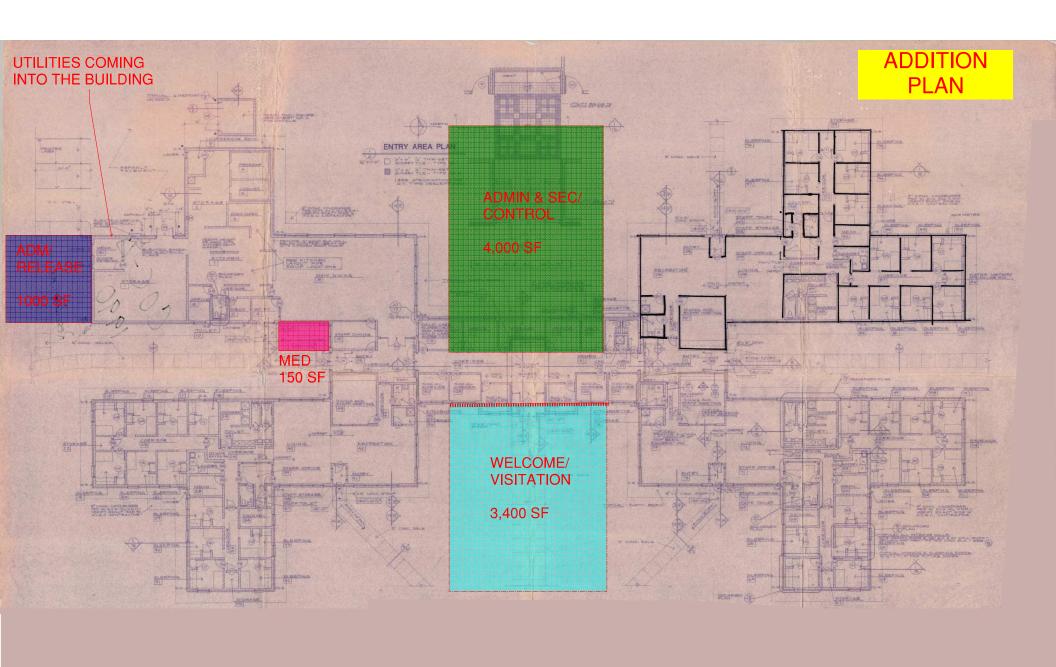
- secure perimeter
- defined co-location areas
- parking/entryway/visitor center
- living units renovation
- what's not obviously in the plan
- start list of DOC 347 variances
- zoning
- utilities & existing systems due diligence
- other issues/concerns

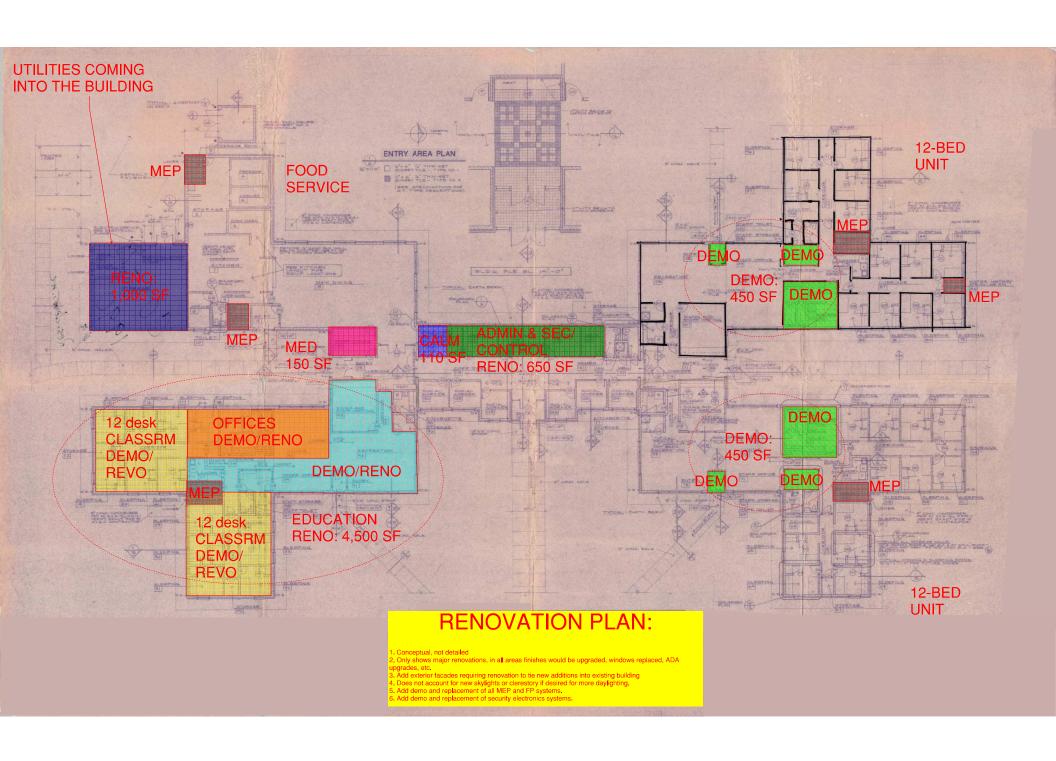
2-week look-ahead & next meeting











SECURE RESIDENTIAL CARE CENTER FOR CHILDREN AND YOUTH

10201 W Watertown Plank Rd, Milwaukee, WI 53226

Milwaukee County Dept. of Administrative Services
FACILITES MANAGEMENT DIVISION
Architectural, Engineering & Environmental Services
633 WEST WISCONSIN AVENUE, SUITE 1000 MILWAUKEE, WI 53203

Project #: 180802 Site #: Building #: Approver Date: 03/11/2019



ARCHITECT OF RECORD

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9 Dewberry

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Singh Engineers Scientists Consultants

CIVIL ENGINEER

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LANDSCAPE ARCHITECT

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Dewberry

PLUMBING ENGINEER

401 Southwest Water Street #701, Peorle, IL 61602





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IOSOI West Research Drive Suite IOO Milwaukee, WI 53226 PHONE: 414-292-4554



FOOD SERVICE CONSULTANT

2934 FISH HATCHERY ROD, SUITE 212 MAD: ON, WISCONSIN 53713 PHONE: 608-271-8554



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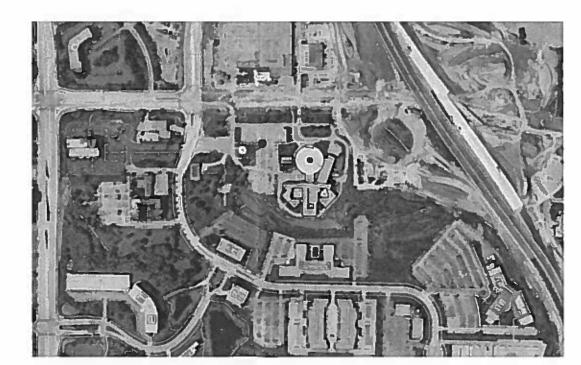
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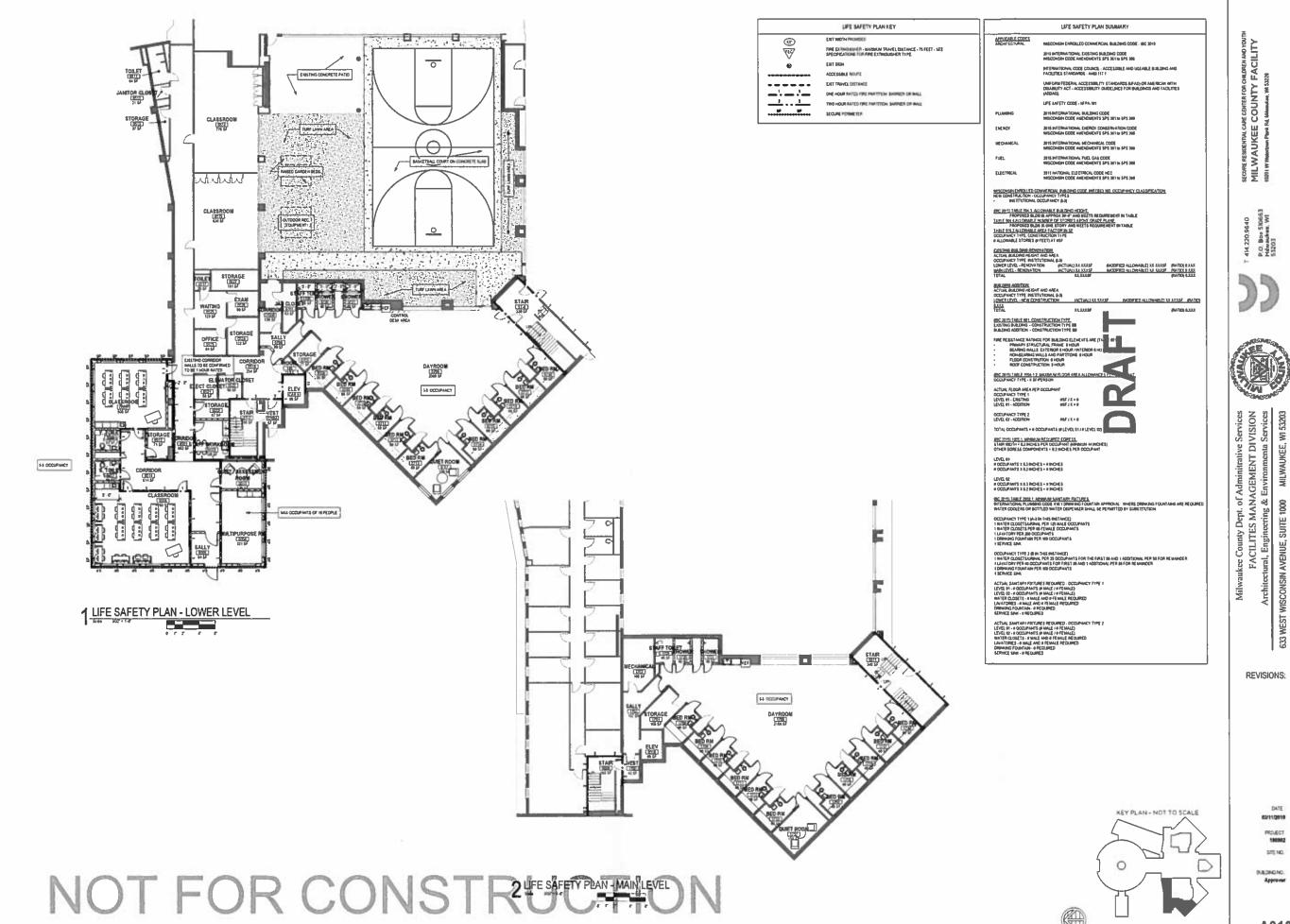
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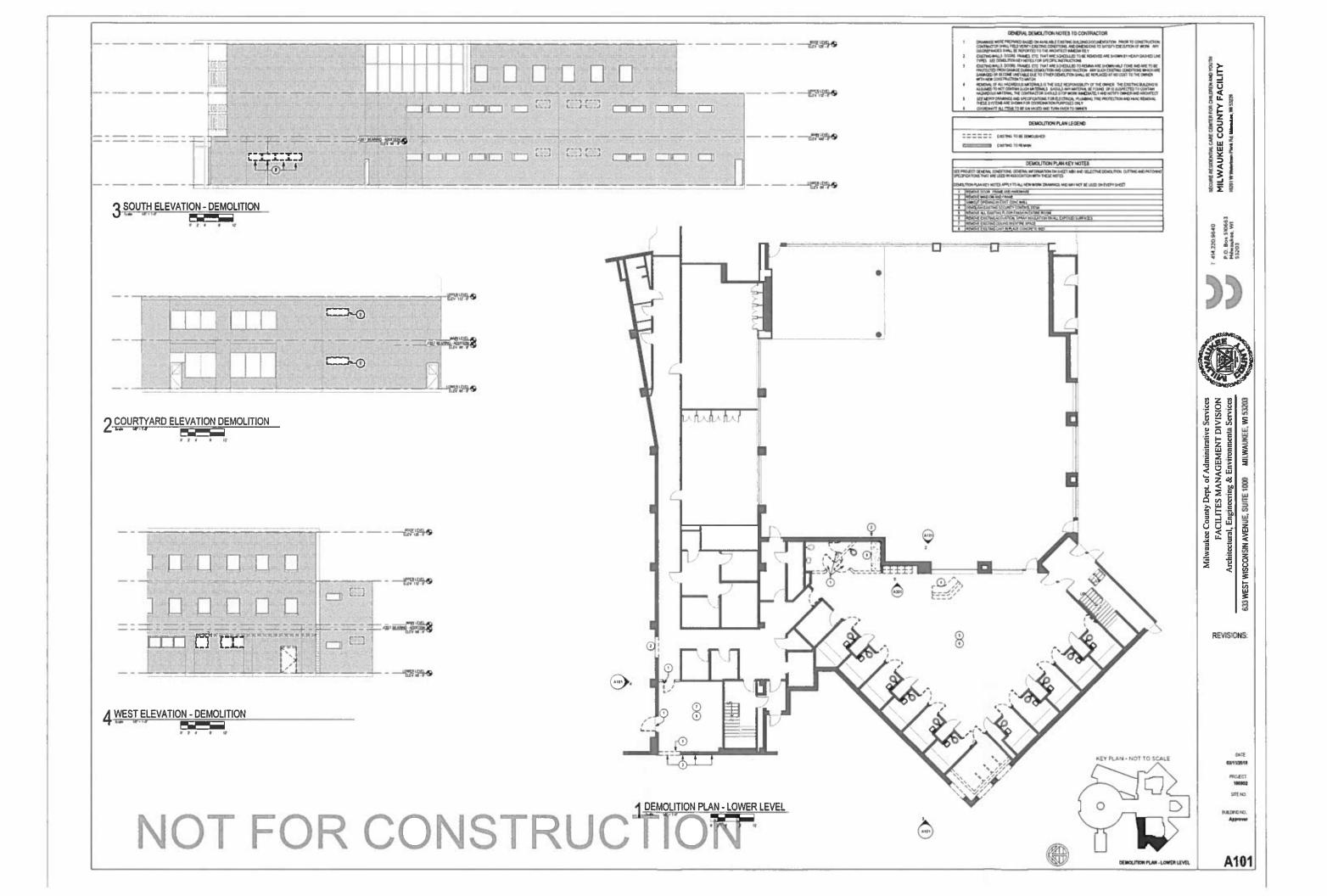
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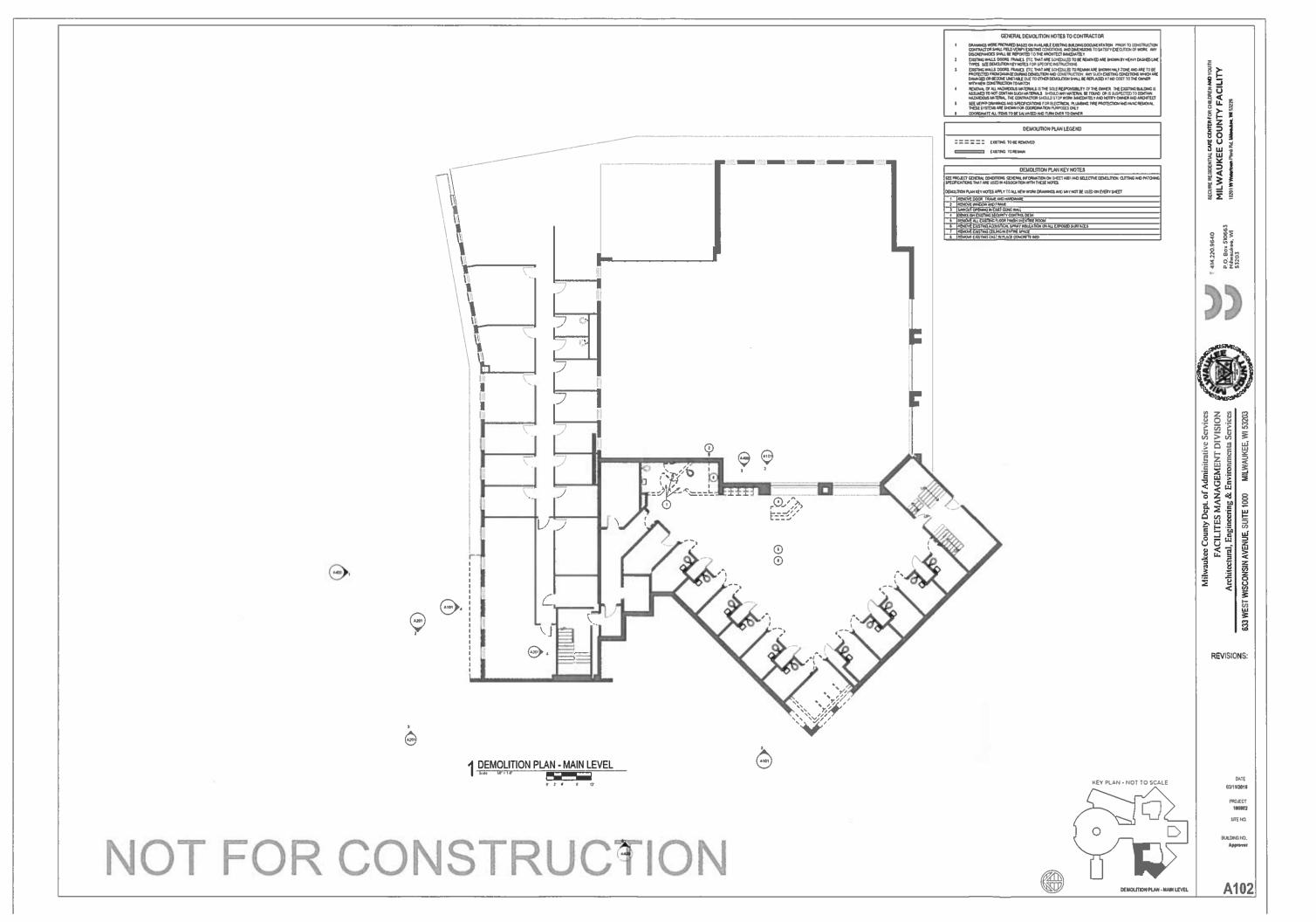


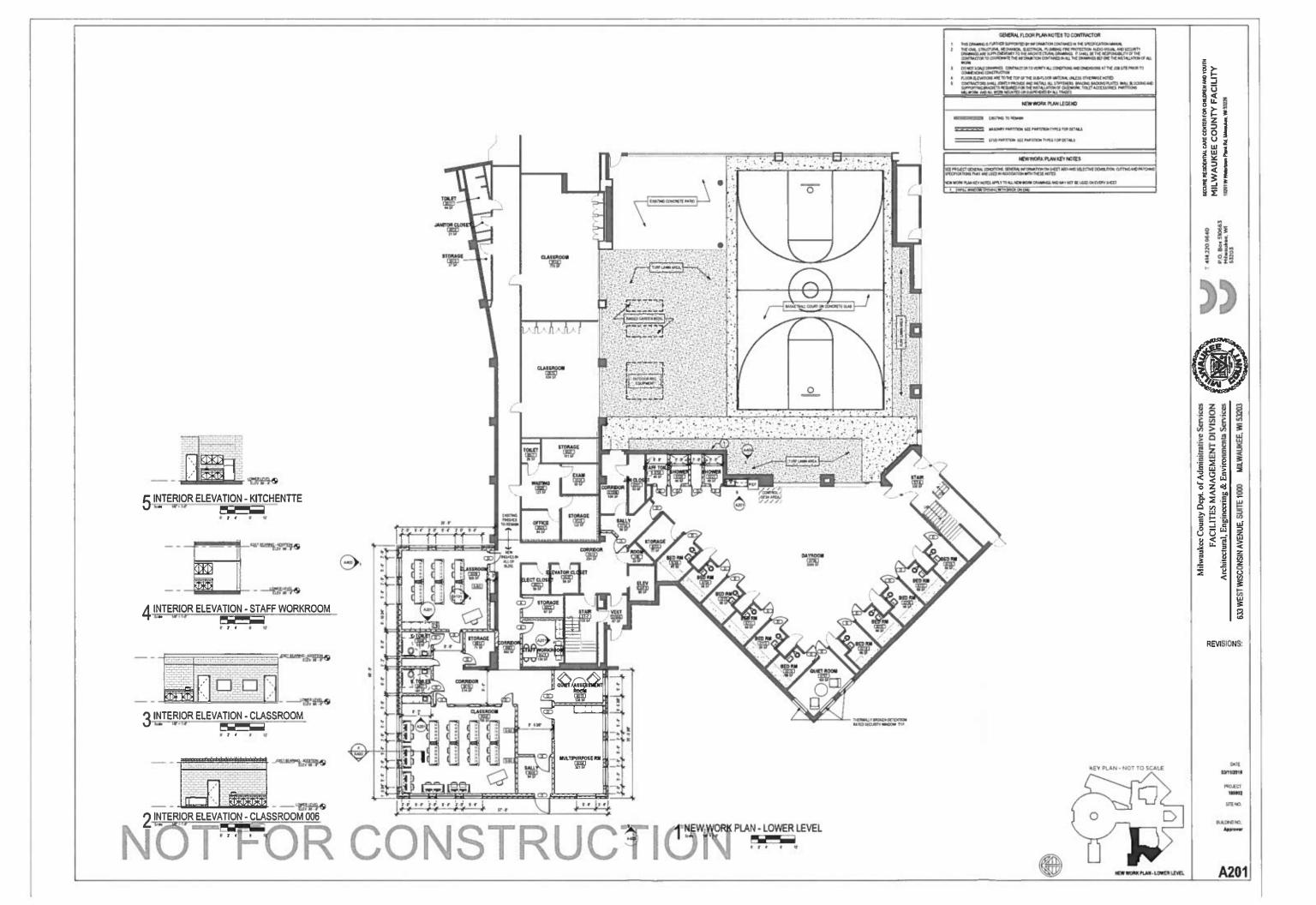


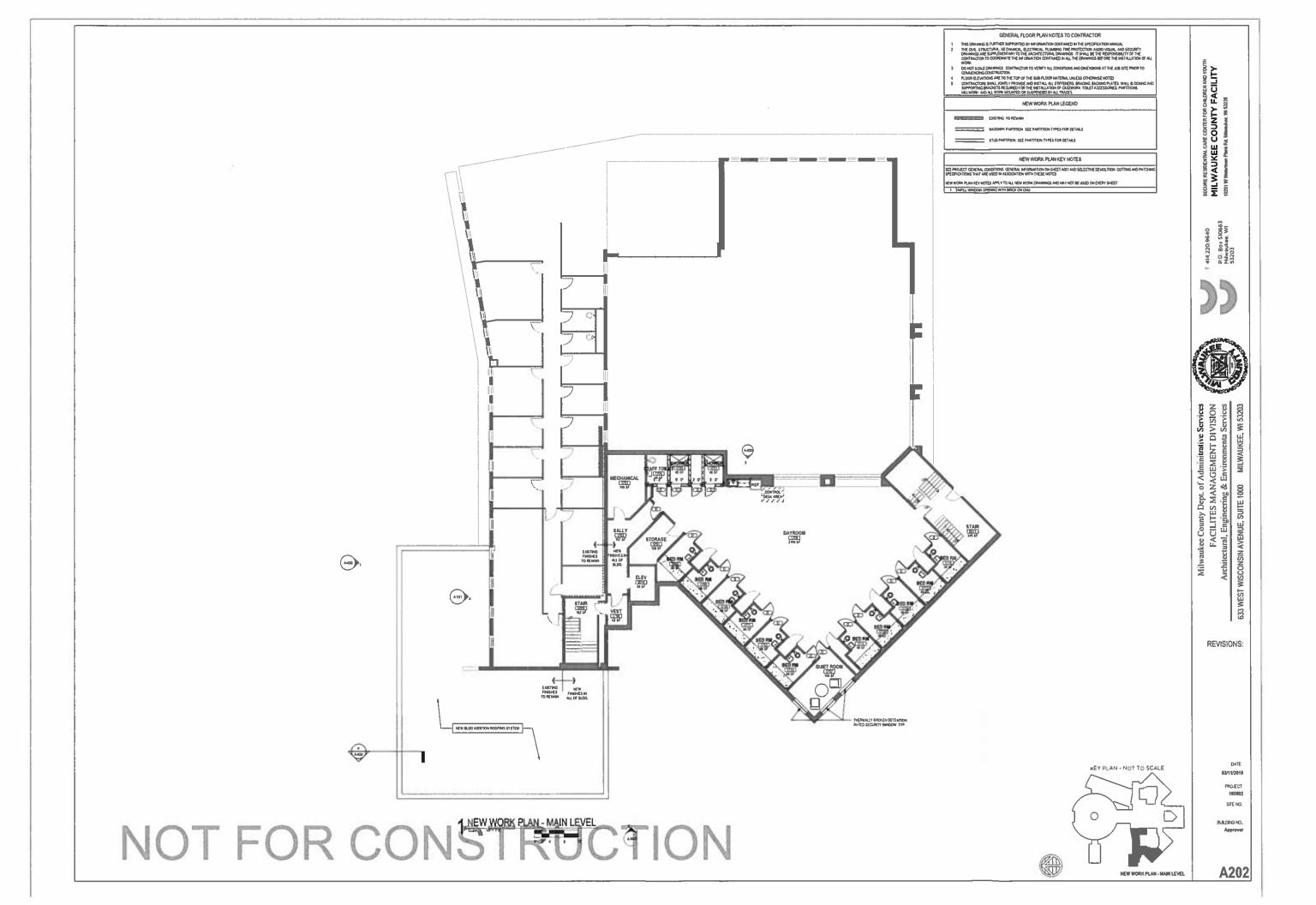
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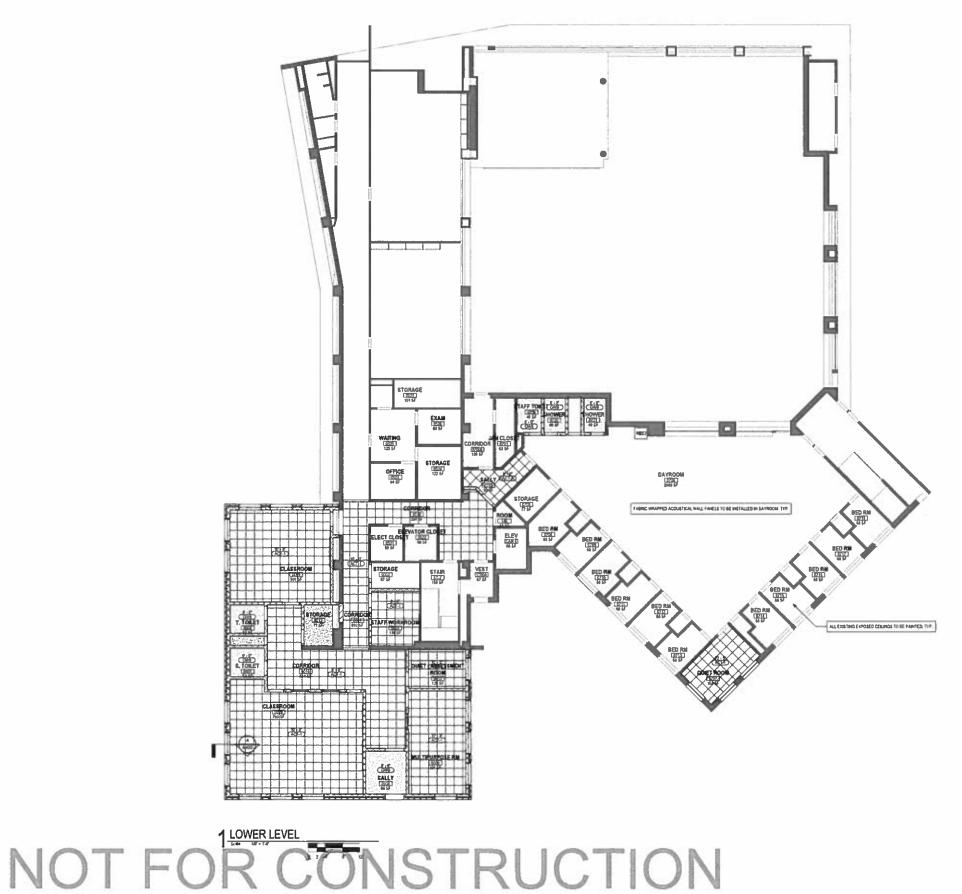
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T 414,220,9640 P.O. Box 500663 Milwaukee, WI 53203

SECURE RESIDENTIAL CAGE CENTER FOR CHEDREIN AND YOUTH
MILWAUKEE COUNTY FACILLITY
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Milwaukee County Dept. of Adminitrative Services FACILITES MANAGEMENT DIVISION Architectural, Engineering & Environmenta Services 633 WEST WISCONSIN AVENUE, SUITE 1000 MILWAUKEE, WI 53203

REVISIONS:

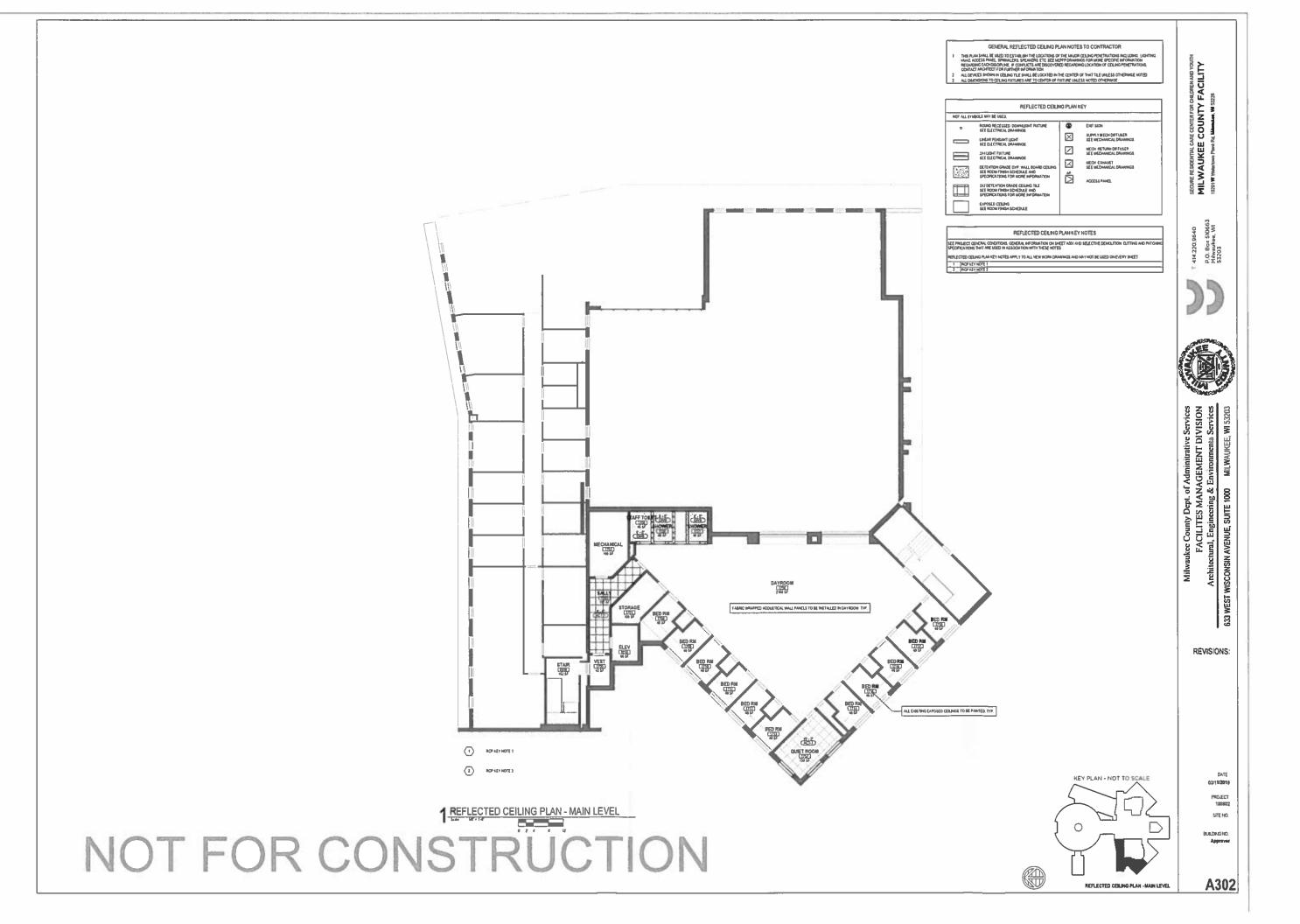
63/11/2019

PROJECT 180802 SITE NO.

BULDING NO. Approver

A301

KEY PLAN - NOT TO SCALE 0 REFLECTED CEILING PLAN - LOWER LEVEL



Plan B Details and Cost Estimate

Modifications and additions to the current Vel R. Phillips Youth and Family Justice Center:

- Modification of the current MCAP space in Vel Phillips, remodeled and repurposed for SRCCCY use as two 8-bed pods
- Addition of two 8-bed living units, for total capacity of 32
- Additional of two classrooms, multi-purpose room, and staff support space
- Addition of medical/mental health facilities
- Addition of public entryway and visitation
- Renovation of a gymnasium and exterior courtyard for indoor and outdoor recreation spaces
- Site work to include parking lot and roadway changes, utilities relocations, additional greenspace and secure perimeter
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Co-location of facilities within Vel Phillips (facilities shared with existing detention center):

- Medical/dental/mental health
- Indoor recreation
- Outdoor recreation
- Control center
- Intake
- Staff support areas

Milwaukee County SRCCCY			
Cost Estimate as of		9/9/2019	
PLAN B - Vel R Phillips Youth and Fami	ly Justi	ce Center RENC	OVATION AND EXPANSION
ITEM	COST		remarks
Vel Phillips renovation	\$	4,682,250	18729 SF
Vel Phillips expansion	\$	8,130,150	18087 SF
site work and utilities relocation	\$	850,000	
loading dock relocation	\$	550,000	
sub-total	\$	14,212,400	
construction fees and general conditions	\$	1,421,240	10%
architectural planning & design fees	\$	1,686,992	8% plus pre-planning costs
FF&E	\$	852,744	6%
data/telecomm/security	\$	1,500,000	
owner costs	\$	213,186	1.5%
sub-total	\$	19,886,562	
project logistics and phasing	\$	994,328	5%
contingency	\$	3,977,312	20%
TOTAL ESTIMATED PROJECT COST	\$	24,858,203	





Due-Diligence Meeting SRCCCY Update

September 6, 2019

AGENDA

- announcements / Grant Committee activity (Mark & Stu)
- Vel Phillips plan development
 - site civil works (Ajay)
 - DOC 346/347 comparison (all)
 - Conceptual plan development (Corey & Brooke)
 - Existing space remodeling scope development (Corey)
 - parking lot analysis (Bill)
- IT scope & plan (Aleta)
- high-level schedule (Mary & Stu)
- operational costs/staffing model (Kelly)
- Plan for site visit next Tuesday Sept 10
- next steps (all)
 - Sept 10 site visit
 - Sept 20 plan & scope
 - Sept 27 cost



SUMMARY	SUMMARY SPACE ALLOCATION (32 Male new beds)(renovate MCAP beds/4 pods of 8 beds all male) Milwaukee County SRCCCY - Wisconsin Date 8/22/2019					
Comp. #	Facility Component	Total NSF Component	Departmental Grossing Factor	Total DGSF (includes Addition) (includes Existing)	Total Addition SF	
0.0	Welcome Center	370	74	444	444	
1.0	Administration	2,500	250	2,750	940	
2.0	Housing	8,500	2,550	11,050	5,525	
3.0	Admissions/Release	0	=	=	0	
4.0	Health Center	2,530	759	3,289	2,469	
5.0	Behavioral Health	384	115	499	499	
6.0	Food Service	1,390	139	1,529	-516	
7.0	Security and Control	340	34	374	-26	
8.0	Visitation	1,915	575	2,490	2,490	
9.0	Education	4,730	1,419	6,149	5,119	
10.0	Recreation	3,950	395	4,345	-5	
11.0	Core/ Facilty Maintenance	500	50	550	-451	
	Subtotal DGSF- SRCCCY Facility			33,469	16,488	
	Building Gross Square Footage (10%)			3,347	1,649	
Coı	nservative Total Building Gross - SRCCCY Facility			36,816	18,136	

Abbreviation Key:

NSF = Net Square Feet (Basic Program Space Requirements)
DGSF = Department Gross Square Feet (Usable or Rentable Building Space; Internal Circulation;

Grossing factors required for Program to function) **BGSF** = Building Gross Square Feet (Total Building Space within the Building Envelope)

Milwaukee County SRCCCY - Wisconsin

Component: WELCOME CENTER (Public - Min. Security)

Component No: 0.0

Space	Support Area/Equip.	Net	Program Number of	Existing SF of	Needed Subtotal Net	
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
0.001	Entry Vestibule/Main Entrance	60	1		60	One set of double doors; walk-off carpet
0.002	Reception Window	0	0		-	Window at Administration to Admin. Assist.
0.003	Kids Area	40	0		-	Have small area for toys within Lobby SF
0.004	Public Locker Area	60	1		60	1SF lockers, 6' high (no more than 12 max)
0.005	Queuing Area/Add'l Lobby Space					Within Visitation/Admin Area 1.0
0.006	Security Screening					Within Visitation/Admin Area 1.0
0.007	Lobby Seating Area	150	1		150	Includes vending and fixed seating, water fountain (8-12 seats)
0.008	Public Restroom (1 male/1 female)	50	2		100	May be sized up or down in final version

Building Support Subtotal		370
20% Department Grossing Factor (DGSF)		74
REQUIRED BUILDING SUPPORT SPACE		444
EXISTING SPACE	0	
NEW SPACE		444

Component: ADMINISTRATION (Med. Secure)

Component No: 1.0

Compon	ent No: 1,0				Needed	
			Program	Existing	Subtotal	
Space	Support Area/Equip.	Net	Number of	SF of	Net	
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
1.001	Queuing Area/Add'l Lobby space	200	1		200	Room for individual search, for 1 adult + 2 children; curtain for pat search if needed
1.002	Separate Staff Secure Vestibule	80	1	100	80	One door
1.003	Security Screening	0	1		-	In 1.001: with magnetometer, package scan
1.004	Facility Superintendent Office (Kevin)	240	1	240	240	Desk area, seating for 4-6 around table; locked secured records stored here (2) 4- drawer lateral file cabinets, smart board
1.005	Deputy Superintendent Office (Lathel)	240	1	120	240	Private Office for 1, seating for 3-4 around table, smart board
1.006	Admin. Ass't (Reception) (Justine)	120	1	150	120	Office with Reception window for Lobby
1,007	Supervisor Office (locate by Housing)(Staff toilet room adjacent)	250	1		250	Shared by 2 Supervisors per shift; Private Office, 60" TV, monitors video, 4'x3' wall mounted key box, (2) 4 drawer lateral file cabinets, printer/copier, lockers
1.008	Enclosed Workstation - Social Worker	60	2		120	3 Cubicle for 3 social workers
1.009	Conference Room	20	20 ppl		400	Sized for use; inside security. 20 seats; split by 1/3 & 2/3rds, smart board
1.010	Work / Copy Room	200	1	200	200	Photocopier, supply cabinets along corridor
1.011	Break Room	20	15 ppl	400	300	Refrigerator, sink w/garbage disposal, (15 staff) tables/chairs; 4 computers for reporting, 60" TV, Staff mailboxes (XX slots), timeclock
1.012	Staff Decompressions Room (next to housing pod)	100	1			Area for staff to decompress, meditate, soft furnishings, music speakers, Wifi, TV, plug in water fountain
1.013	Storage Room / Secure Equipment Storage	120	0	100	-	Lockable Storage within Storage Room
1.014	Shower/Toilet Rooms off of open Locker Area (unisex) - Change in indiv. restrooms/shower rooms	250	1	500	250	(2) 30SF ADA shower w/bench; (2) toilets/lavs - May be sized up or down in final version depending on # of staff per shift; 20-25 lockable half-lockers (removable key) (Shower req'd for Snowed-In condition); Staff Entry Adjacent

Administration Space Subtotal	2,500
10% Department Grossing Factor (DGSF)	250
TOTAL ADMINISTRATION SPACE	2,750
EXISTING SPACE	1810
NEW SPACE	940

Component: HOUSING FOR 32 MALE YOUTH - 8 beds/ 4 Housing Pods; All Male

Component No: 2.0 Range of tiered security

Compon	ent No: 2.0	Range of tiere	u security			
Space	Support Area/Equip.	Net	Program Number of	Existing SF of	Needed Subtotal Net	
No.	Description		Units	Units		Comments
NO.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments (Provide 1 ADA Sleeping Room per
2.001	Bedroom	70	28	2088	1,960	Prod - See 2.002); Wet Room w/Tlt.&Lav, Desk, Stool, Bed, Shelf w/hook; no storage bin.; provide reading/night light; 1 housing pod will allow dogs to stay in approved youth's bedroom for training and care - see 2.015, 2.016, 2.017
2.002	Bedroom (ADA Compliant)	75	4	136	300	Wet Room w/Tlt.&Lav.
2.003	Shower Room/Toilet Area	60	8	300	480	Off Dayroom; ADA, provide bench
2.004	Dayroom (Living)	750	4	2089		For 8 juveniles a miniumum of 750 SF recommended as best practice for personal space and activities; inclued TV and kitchenette area; chairs, table,
						desk
2.005	Group Activity/Multipurpose Room	300	1	200	300	300 SF Min per DOC 347
2.003	Group Activity/Multipulpose Room	300	'	200	300	300 SIF WIIIT PEL DOC 347
2.006	Video Visiting/Phone		4			recommend minimum 1 per dayroom
2.000	Video visiting/Friorie		4		_	area; privacy from Dayroom
2.007	Youth Calm/Sensory Room	120	4	320	480	calming, comfortable environment to help youth calm down in a healthy way; recommend 1 per housing area
2.008	Clean Utility Room	65	4		260	recommend minimum 1 per housing area
2.009	Local Control	40	4	80	160	recommend minimum 1 per housing area
2.010	Counselor Office/Conf. Room.	100	4	200	400	Fixed? chairs, table, desk; shared between 2 housing areas
2.011	Case Management Office/Mtg Room	100	4	200	400	Fixed? chairs, table, desk; shared
2.011	Case Management Smooning (Com	100		200		between 2 housing areas
2.012	Secure Adjacent Outdoor Recreation / Patio	750	4			Exterior; recommend minimum 1 per housing area; must include greenspace, cannot be entirely concrete; consider patio area
2.013	Janitor Closet	40	4	120	160	Shared between 2 housing areas; Floor drain, mop faucet, shelving and wall sink
2.014	Staff Restroom (Unisex)	50	4		200	recommend minimum 1 per housing area
2.015	Storage Area	100	4		400	recommend minimum 1 per housing area
Requires	Insurance:					
2.016	Dog Training Program Vet/Exam Room	100	1		100	only 1 housing area has room for dog assessment/medical
2.017	Dog Training Program Storage	100	1		100	only 1 housing area has storage for dog food, tools, toys, etc.
2.018	Dog Training Program Dedicated Fenced Green Space	750	1			greenspace for dog training, dog park; Dog Waste Station

8,500 includes Dog Spaces Housing Unit Space Subtotal 30% Department Grossing Factor (DGSF) 2,550 11,050

TOTAL HOUSING SPACE **EXISTING SPACE** 5733

NEW SPACE 5,525 Note: Swing Doors are recommended; doors shall be electronically controlled with key access.

Milwaukee County SRCCCY - Wisconsin

Component: ADMISSIONS/RELEASE (Secure) CO-LOCATION Component No: 3.0

•	Support Area/Equip. Description	Net Area (s.f.)	Program Number of Units	Existing SF of Units	Needed Subtotal Net Area (s.f.)	Comments
3.001	Bathroom/Search Room (ADA Compliant)	120	0	120	-	ADA-compliant shower with vestibule area; toilet and lav
3.002	Open Seating Area (4 existing cells)	100	0	280	-	no benches; 2 separate ones for male and female; This acts as the holding area in a more normative way.
3.003	Admissions/Release Office & Room	180	0	240	-	Office with separate adj. meeting space
3.004	Youth Property Storage Room	160	0	500	-	5 sf x 32 youth
3.005	Janitor Closet	40	0	60	-	Floor drain, mop faucet, shelving and wall sink
3.006	Secure Vestibule				•	Within Visitation/Admin Area 1.0
3.007	Pedestrian Sally Port	80	0	100	0	Between vehicular sallyport and intake area
3.008	Covered Vehicle Sally Port	900	0	N/A	0	Interior space sized for ambulance or canopy outside; with (2) gun/taser storage lockers

Admissions/Release Space Subtotal	-
0% Department Grossing Factor (DGSF)	0
TOTAL ADMISSIONS/RELEASE SPACE	0
EXISTING SPACE	1300
NEW SPACE	-1,300

	ent: HEALTH CENTER (Secure)	CO-LOCATIO	N			
Compon	ent No: 4.0	,				
Space	Support Area/Equip.	Net	Program Number of	Existing SF of	Needed Subtotal Net	Comments
No.	Description Clinical Spaces - 4,100 Series	Area (s.f.)	Units	Units	Area (s.f.)	Comments
	Cirrical Spaces - 4, 100 Series			1		Room with exam table (with stirrups),
4.101	Exam Room	120	4	160	480	cabinets, sink; X-ray, LABs; wound care; EKGs, doctor exam; desk and computer station
4.102	Youth Restroom - (Unisex)	65	1	25	65	Connected to Nurse Exam Room; ADA Compliant Restroom; Must include non- slip Tub Shower Combo
4.103	Nurse Office	110	1	120	110	include first aid; Eye wash, shower, wall supply cabinet
4.104	Nursing Supervisor Office	120	1		120	
4.105	Supply Storage Room	100	1	100	100	
4.106	Medical Records Room	100	1		100	
4.107	Medical BioHazard Waste Storage	25	1		25	5' x 5' space
4.108	Medical Supplies/Storeroom	100	1		100	
4.109	Secure Medication Room	100	1	25	100	
4.110	Dental Exam / Suite	150	1	120	150	One chair with divider, counter, x-ray- multiple functional space, sink; supply storage, medical waste, sterilization of equipment
4.111	Staff Restroom (Unisex)	50	1		50	ечартеле
4.112	Physician Office (4 staff)	250	1	150	250	Review Comment: depends some on final decisions on how mental health services are provided, but might be small for physician and psychiatrist to share - even assuming psychiatrist might not be full time.
4.113	Psychiatrist Office	150	1		150	Review Comment: depends some on final decisions on how mental health services are provided, but might be small for physician and psychiatrist to share - even assuming psychiatrist might not be full time.
4.114	Equipment Storage	150	1		150	Storage Room for wheelchairs, crutches, IV carts; cleant medical supplies; office supplies; biohazardous waste
4.115	Janitor Closet	50	1		50	Floor drain, mop faucet, shelving and wall sink
4.116	Waiting	120	1	120	120	
	Infirmary Spaces - 4.200 Series					
4.201	Infirmary & Negative Pressure Isolation Bedroom (ADA)	145	2		290	Neg. Pressure; NCCHC reqs call light system or located within sight and sound of nurse at all times; sink; electrical outlet in at least one of the infirmary rooms which can be turned off by custody, but can be used in the case of a patient needing continuous oxygen or a CPAP machine.
4.202	Ante Room (with sink)	40	1		40	
4.203	Clean Utility Room	40	1		40	Cart Storage?
4.204	Soiled Utility Room	40	1		40	Cart Storage?
	•		•		•	

 Support/Shared Space Subtotal
 2,530

 30% Department Grossing Factor (DGSF)
 759

 TOTAL SUPPORT SPACE
 3,289

 EXISTING SPACE
 820

 NEW SPACE
 2,469

Milwaukee County SRCCCY - Wisconsin

Component: BEHAVIORAL HEALTH (Secure) - Adjacent to Health Center & Intake CO-LOCATION?							
Component No: 5.0 Program Existing Subtotal Space Support Area/Equip. Net Number of SF of Net							
	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments	
5.001	Psychologist Office	126	1		126	Private Office, Near Medical	
5.002	Clinician Office	108	1		108	Private Office, Near Medical	
5.003	Small Meeting/Counseling/Assessment Room	150	1		150	Table and chairs; resembling Calm Room; soft furnishings	

Support/Shared Space Subtotal		384
30% Department Grossing Factor (DGSF)		115
TOTAL BEHAVIORAL HEALTH SPACE		499
EXISTING SPACE	0	
NEW SPACE		499

Milwaukee County SRCCCY - Wisconsin Component: FOOD SERVICE (Secure) CO-LOCATION?

Component No: 6.0

Space	Support Area/Equip.	Net	Program Number of	Existing SF of	Needed Subtotal Net	
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
6.001	Food Service Prep Area	600	1	1200	600	One Food Prep Area
6.002	Classroom space for 12 youth	300	0		_	In VISITATION: vocational training
6.003	Warming Kitchen/ Serving Line	50	1		50	Serving Line 5' w. x 10' long
6.004	Beverage Station	40	1		40	Central Multi-Purpose Area; Secured tables/chairs; Male and Female Dining separated by scheduled times
6.005	Trash/Tray Return	40	1		40	Slide-through to kitchen
6.006	Receiving	100	1	100	100	Near Loading Dock / Secure Receiving
6.007	Dry Storage Room	100	1	80	100	Near Loading Dock / Secure Receiving
6.008	Refrigerated Storage	150	1	245	150	Near Loading Dock / Secure Receiving
6.009	Freezer Storage	100	1	60	100	Near Loading Dock / Secure Receiving
6.010	Dish/Pot Wash Station	150	1	170	150	
6.011	Trashcan Store/Wash	60	1	100	60	
6.012	Staff Toilet (Unisex)	50	0	50	-	
6.013	Janitor Closet	40	0	40	-	Floor drain, mop faucet, shelving and wall sink
6.014	Dining Room (100%)	450	0	0	-	In VISITATION (dual use): 25 - 30 youth/staff depending on furniture; male and female together or scheduled at different times

Support/Shared Space Subtotal	1,390
10% Department Grossing Factor (DGSF)	139
TOTAL SUPPORT SPACE	1,529
EXISTING SPACE	2045
NEW SPACE	-516

Milwaukee County SRCCCY - Wisconsin

Component: SECURITY & CONTROL (Secure)

Component No: 7.0

S	Support Associ	Net	Program Number of	Existing SF of	Needed Subtotal Net	
•	Support Area/Equip.					
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
7.001	Master Contol Room	300	1	400	300	Include 50 SF Toilet Room
7.002	Staff Training & Conference Room	500	0		-	Use CONF. RM in ADMIN 3.0: Classroom setup; space for 25 (20 SF)
7.003	Security Electronic Closet	40	1		40	
7.004	Open Touch Down Workstation	60	0		-	IN ADMIN. 3.0
7.005	Secure Perimeter	linear foot	1			If security fence is required do not use barbed wire. Source something similar to this that has climbing protection/restrictions. Will be dependent upon site and site lighting.

Support/Shared Space Subtotal	340
31% Department Grossing Factor (DGSF)	34
TOTAL SUPPORT SPACE	374
EXISTING SPACE 400	
NEW SPACE	-26

Milwaukee County SRCCCY - Wisconsin

Component: VISITATION (Public Access - Medium Security)

Component No: 8.0

Space	Support Area/Equip.	Net	Program Number of	Existing SF of	Needed Subtotal Net	
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
	Security Screening					Within Visitation/Admin Area 1.0
8.001	Large Family Conference Room	250	2		500	8-10 people; include kitchenette for family meals
8.002	Small Family Conference Room	200	2		400	4-6 people
8.003	Small Meeting Room	100	2		200	2-3 people
8.004	Public Visitation /Multi-purpose Room	700	1		700	
8.005	Youth Restroom (1 M)	65	1		65	
8.006	Public/Staff Restroom (1 M / F)	50	1		50	Check # req'd against plumbing code

Support/Shared Space Subtotal		1,915
30% Department Grossing Factor (DGSF)		575
TOTAL SUPPORT SPACE		2,490
EXISTING SPACE	0	
NEW SPACE		2,490

Milwaukee County SRCCCY - Wisconsin
Component: EDUCATION (Secure)
Component No: 9.0 Possible CO-LOCATION

					Needed	
			Program	Existing	Subtotal	
Space	Support Area/Equip.	Net	Number of	SF of	Net	
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
9.001	Classroom (50 NASF per Youth)	800	2		1,600	Room for 12 youth ea., technologically equipped; 1 educator, 1 staff member; includes Art classroom; lockable storage cabinets
9.002	Science/STEM Classroom (50 NASF per Youth)	800	1		800	Room for 12 youth ea., technologically equipped; 1 educator, 1 staff member; sinks, lab casework/finishes; lockable storage cabinets
9.003	Pre-Vocational Training Room	400	1		400	10 seat min; seated classroom section; computers, sinks, EWC, mop sink, vocational office within, lockable/caged storage, vent hood; secure garbage area
9.004	Media Center / Conference Room	600	1			Half-height Stacks for visible book storage, incl. law library station; computers; reception desk
9.005	Special Education Testing Room	100	1	100	100	computer and table/chair
9.006	Assessment Office	100	1		100	computer and table/chair
9.007	Youth Calm/Sensory Room	120	1		120	soft finishes
9.008	Staff Calm/Sensory Room	120	0		-	SF in Program Administration 1.0
9.008	Youth Restroom (1 M)	65	0	80	-	ADA Compliant
9.009	Teacher / Staff Work Room	300	1	140	300	Copier, large storage, bulk supply storage
9.010	General Storage Room	100	1	100	100	Racks; Treatment and educational materials, books
9.011	Principal Office (2 co-principals shared)	250	1	250	250	Private Office
9.012	School Psychologist/Guidance Office	120	1	120	120	Private Office
9.013	School Social Worker Office	120	1	120	120	Private Office
9.014	Administrative Support Office	120	1	120	120	Private or open office

Support/Shared Space Subtotal	4,730
30% Department Grossing Factor (DGSF)	1,419
TOTAL SUPPORT SPACE	6,149

EXISTING SPACE NEW SPACE 1030 5,119

Milwaukee County SRCCCY - Wisconsin Component: RECREATION (Secure) CO-LOCATION

Component No: 10.0

			Program	Existing	Needed Subtotal	
Space	Support Area/Equip.	Net	Number of	SF of	Net	
No.	Description	Area (s.f.)	Units	Units	Area (s.f.)	Comments
10.001	Barber Shop/Salon	200	1		200	One chairs, wet sink
10.002	Walk-In Store	200	1		200	OFF OF DINING; youth have the ability to shop and work at
10.003	Gymnasium	3,000	1	4000	3,000	also acts as Multipurpose Room
10.004	Platform (Adj. to Gym)	500	0		=	ADA access
10.005	Recreation Equipment Storage Room	100	1	250	100	
10.006	Fitness Room	400	1		400	
10.007	Indoor Multipurpose Storage Room	50	1	100	50	
10.008	Staff Restroom (Unisex)	50	0		=	ADA Compliant
10.009	Common Outdoor Rec Area (passive)	1,000			=	exterior
10.010	Greenspace	2,000			=	exterior
10.011	Exterior Basketball Court	4,500			=	exterior; 84x50 + circulation
10.012	Gardens	1,000			=	exterior; include place for compost
10.013	Greenhouse	500	1		-	raised beds

Support/Shared Space Subtotal	3,950
10% Department Grossing Factor (DGSF)	_395
TOTAL SUPPORT SPACE	4,345
EXISTING SPACE	4350
NEW SPACE	-5

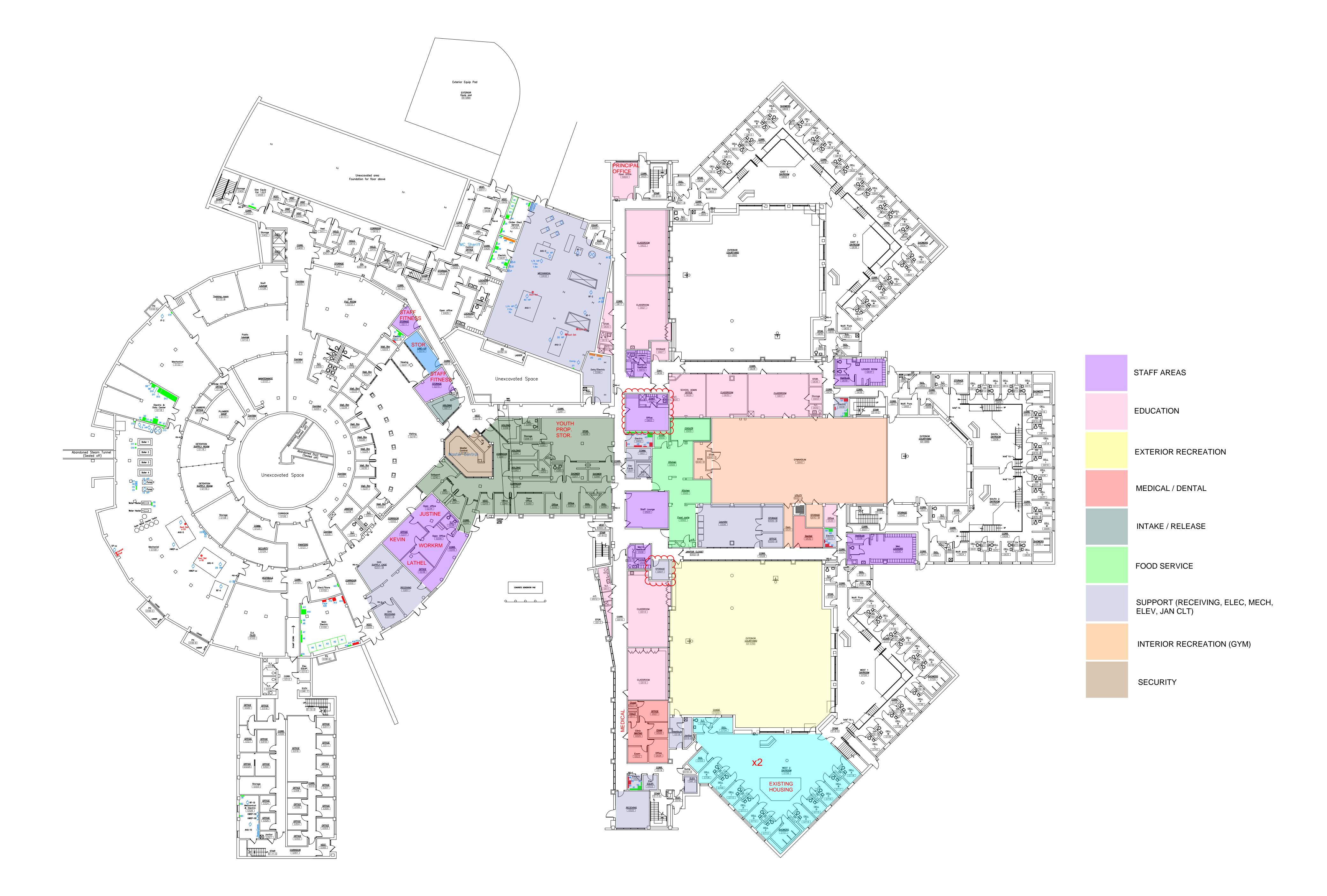
Milwaukee County SRCCCY - Wisconsin

Component: CORE/MAINTENANCE (Secure)

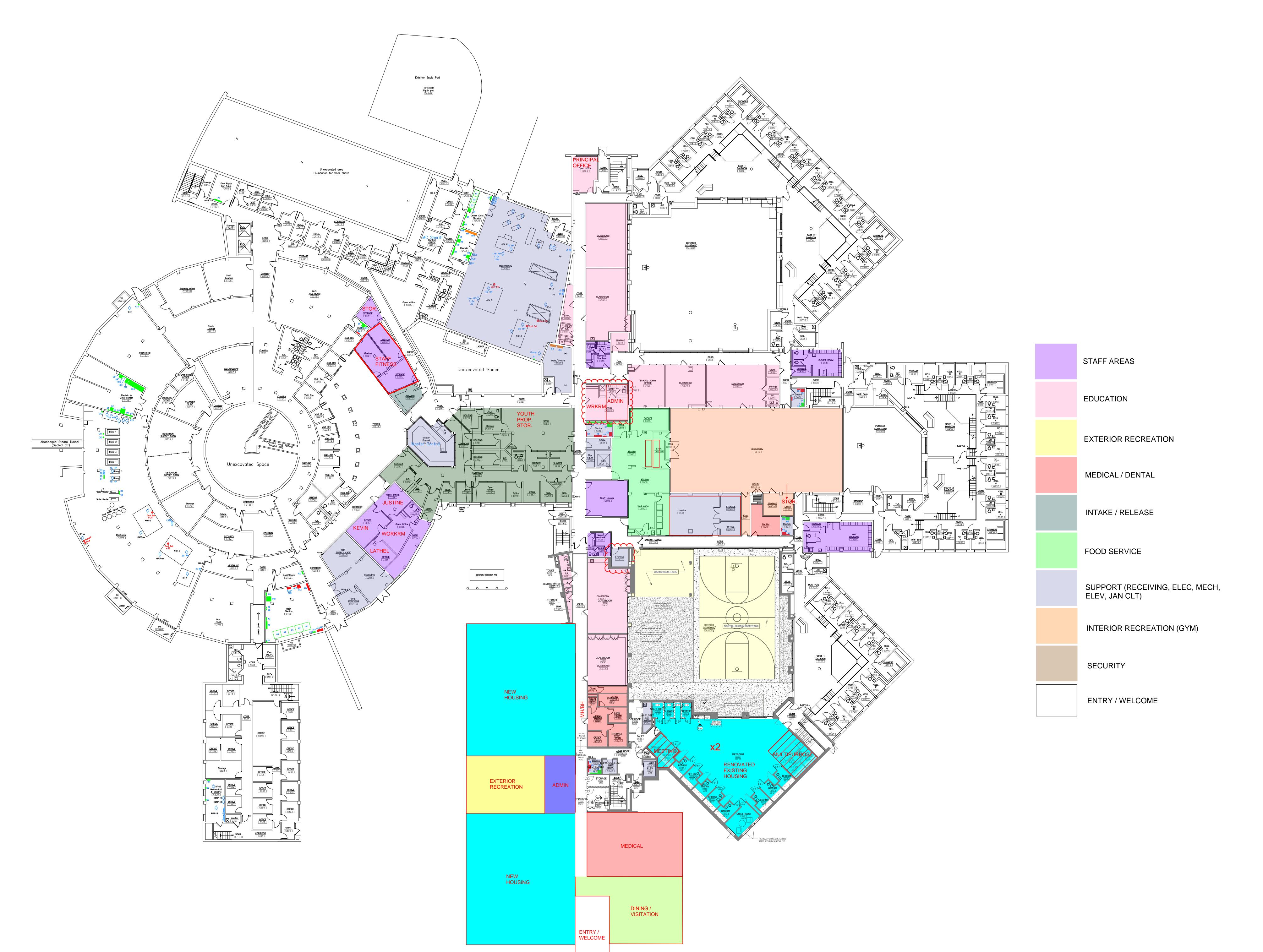
Component No: 11.0

Space No.	Support Area/Equip. Description	Net Area (s.f.)	Program Number of Units	Existing SF of Units	Needed Subtotal Net Area (s.f.)	Comments
11.001	Loading Dock	120	0		-	One bay (panel truck); raised dock for State Body or Box Trucks
11.002 11.003	Staging Area First Aid Station	150 10	0 0		- -	Open area for unloaded materials Eye wash, shower, wall supply cabinet
11.004	Building Workshop & Storage	200	0		-	Workbench; Storage of furnishings, surplus or bulky materials; workstation
11.005	Purchasing Office/Inventory Workstation	60	0		-	Workstation with computer
11.006	Dumpster Area	300	0		-	Near loading dock (exterior space)
11.007	Recycling Area	150	0		-	Near loading dock, glass, paper, plastic
11.008	Chemical Bulk Storage	0	0		-	Bulk chemical Storage in Janitor Closets
11.009	Mechanical Room	250	0	500	-	may be sized up or down based based on design; locate on exterior walls - will be located on roofs
11.010	Fire Pump Room	150	1		150	may be sized up or down based based on design; locate on exterior walls
11.011	Electrical Room	120	1	200	120	may be sized up or down based based on design; locate on exterior walls
11.012	Security Electronics	120	1	150	120	may be sized up or down based based on design; locate on exterior walls; minimum 10'x12' dimensions; Central Intereior location
11.013	Data Room	110	1	150	110	Minimum Closet size 10'x11' not more than 300' apart on exterior wall; Area closet serves is no more than 150 SF; dedicated space - not shared with electrical/bldg systems, no columns, no plumbing; conditioned space
11.014	On-Site Generator	120	1	1	-	Sized for entire building. In Utility Yard, diesel; outside building
11.015	Lawn Care by Vendor	0	0		_	

Support/Shared Space Subtotal50010% Department Grossing Factor (DGSF)50 TOTAL SUPPORT SPACE 550 EXISTING SPACE 1001 **NEW SPACE** -451 If SRCCCY is at Vel Phillips, items in green not needed



Scale 1/16" = 1'



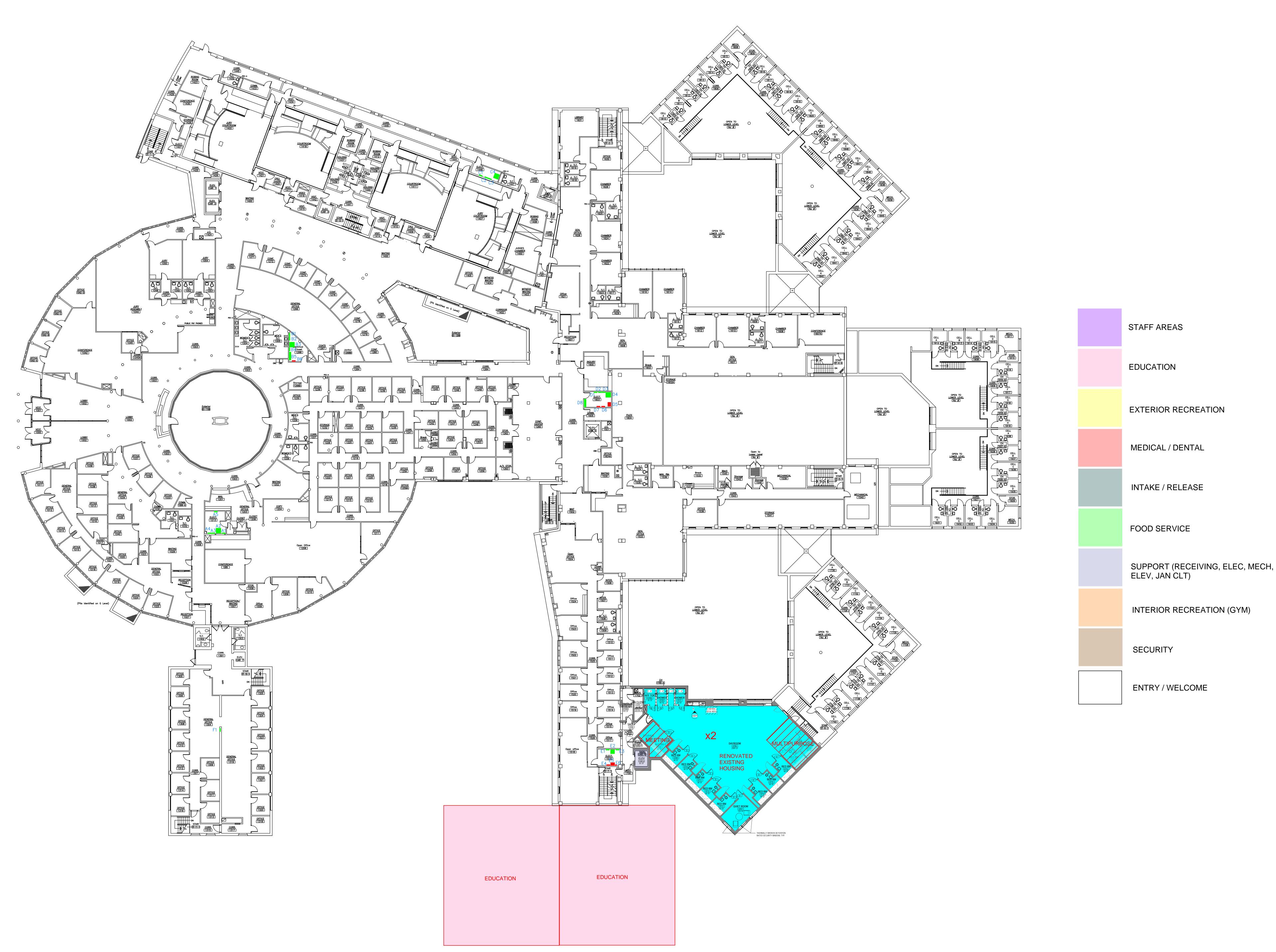
REVISED PROGRAMMED SPACES - 08.22.2019 LOWER LEVEL - NEW HOUSING POD, WELCOME/VISITATION, MED/MH

INTAKE / RELEASE

SECURITY

ENTRY / WELCOME

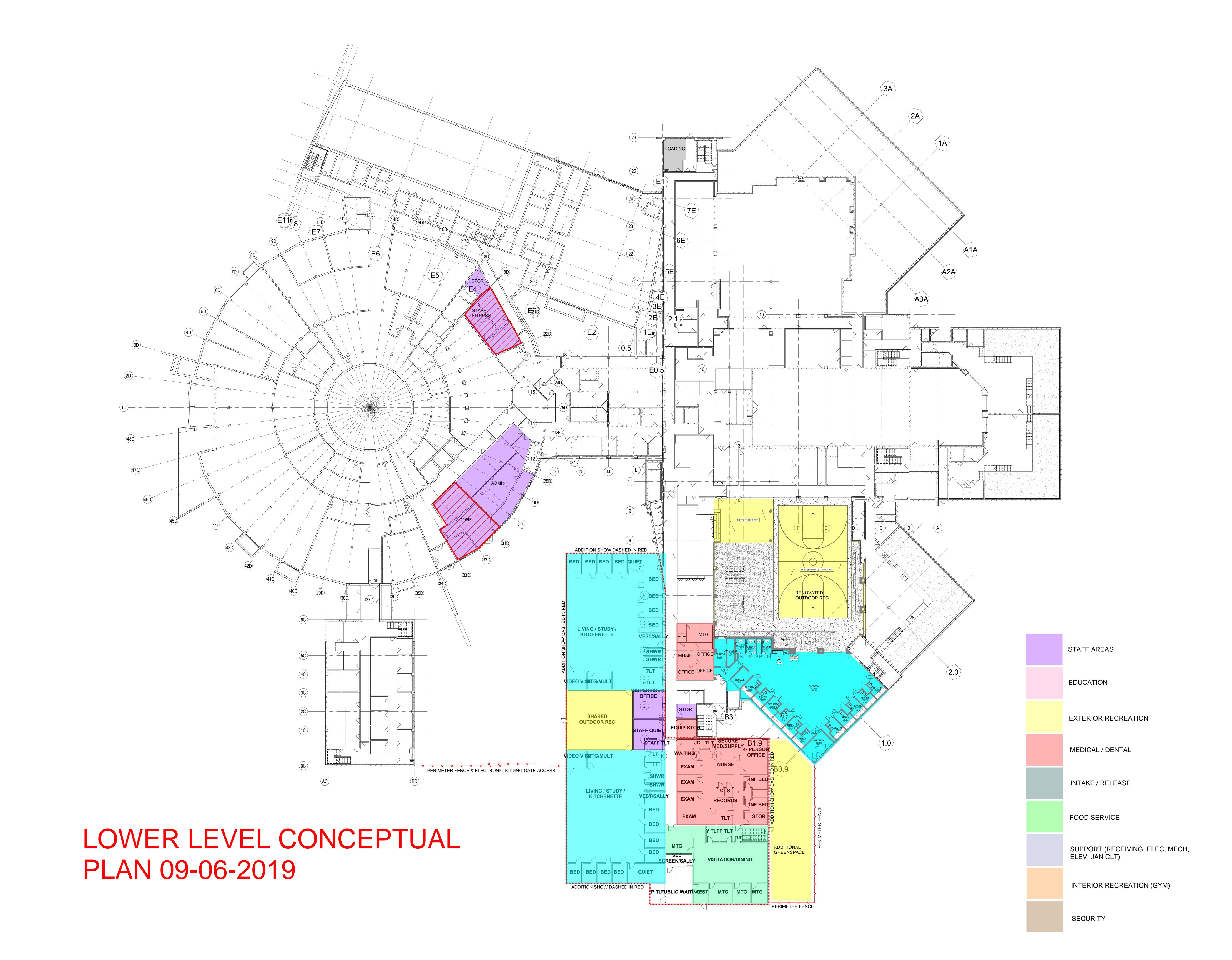
INTERIOR RECREATION (GYM)

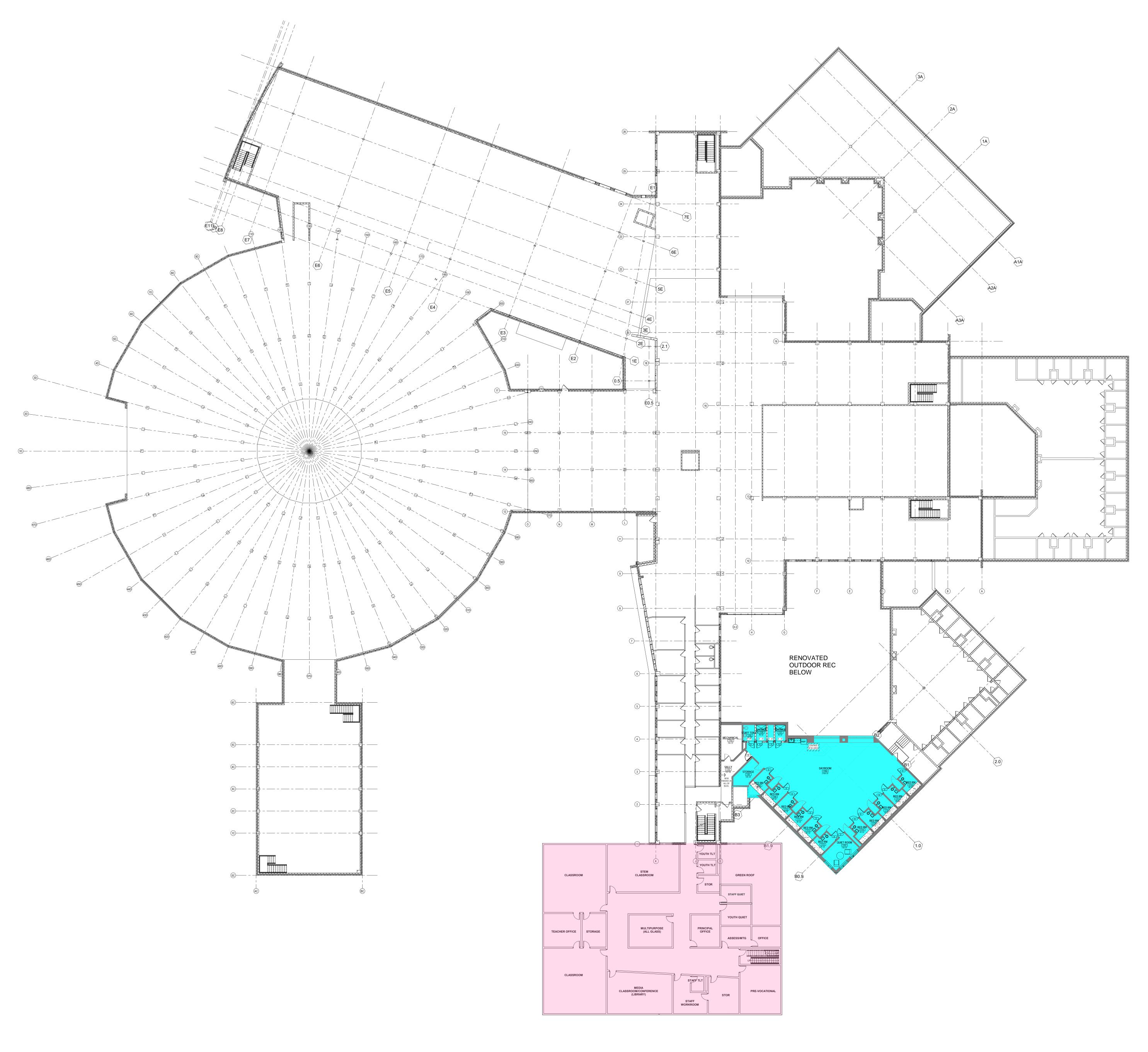


REVISED PROGRAMMED SPACES - 08.22.2019 UPPER LEVEL - EDUCATION & EXISTING HOUSING POD

Scale 1/16" = 1'

SHEET NO.





MAIN LEVEL CONCEPTUAL PLAN 09-06-2019

EDUCATION

EXTERIOR RECREATION

MEDICAL / DENTAL

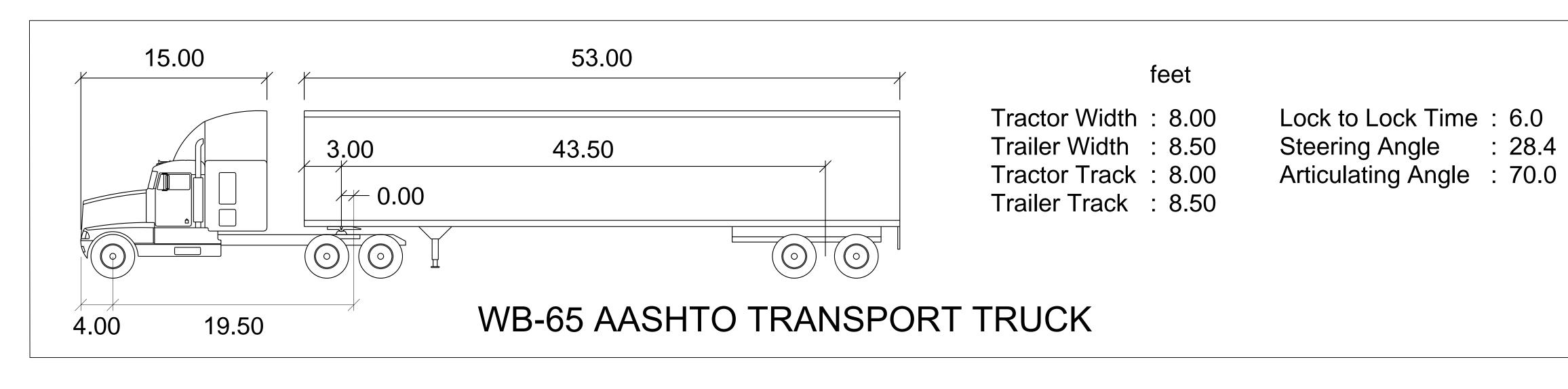
INTAKE / RELEASE

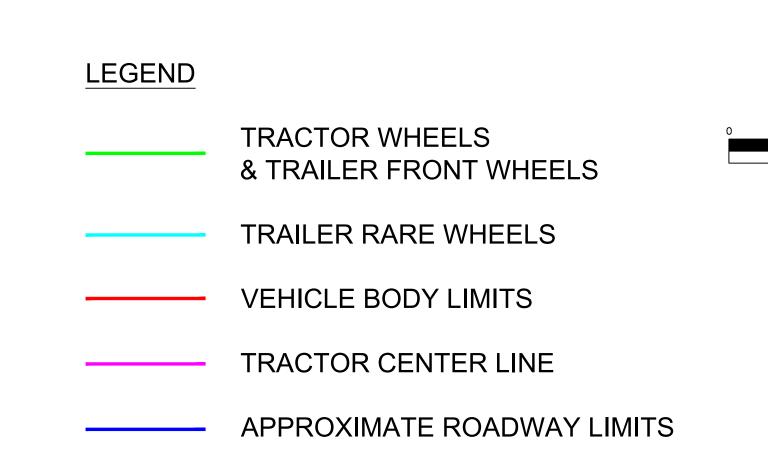
FOOD SERVICE

SUPPORT (RECEIVING, ELEC, MECH, ELEV, JAN CLT)

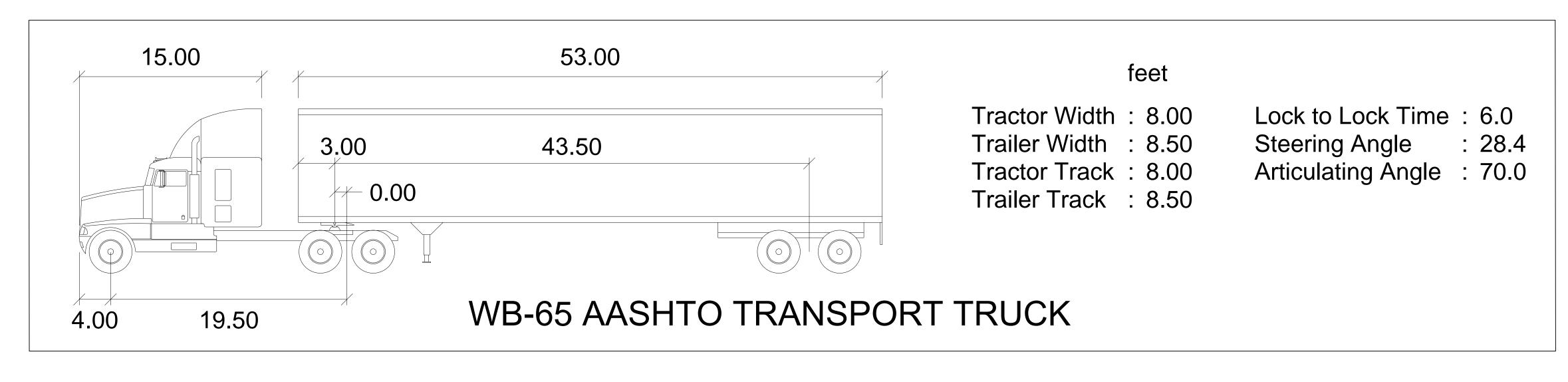
INTERIOR RECREATION (GYM)

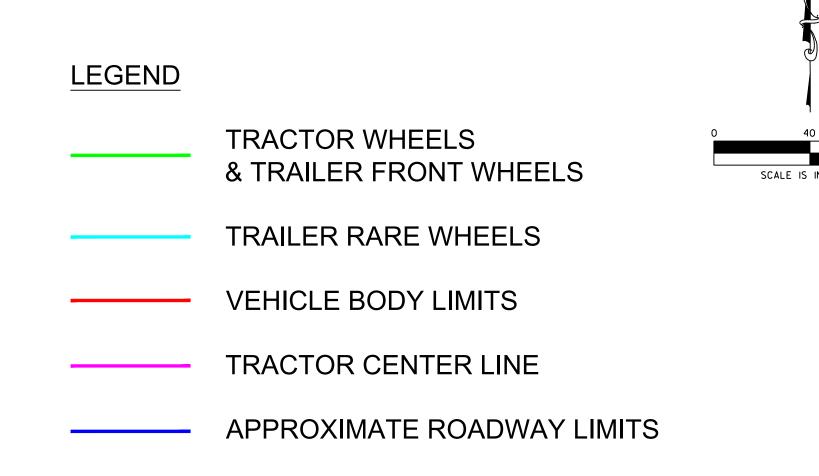
SECURITY



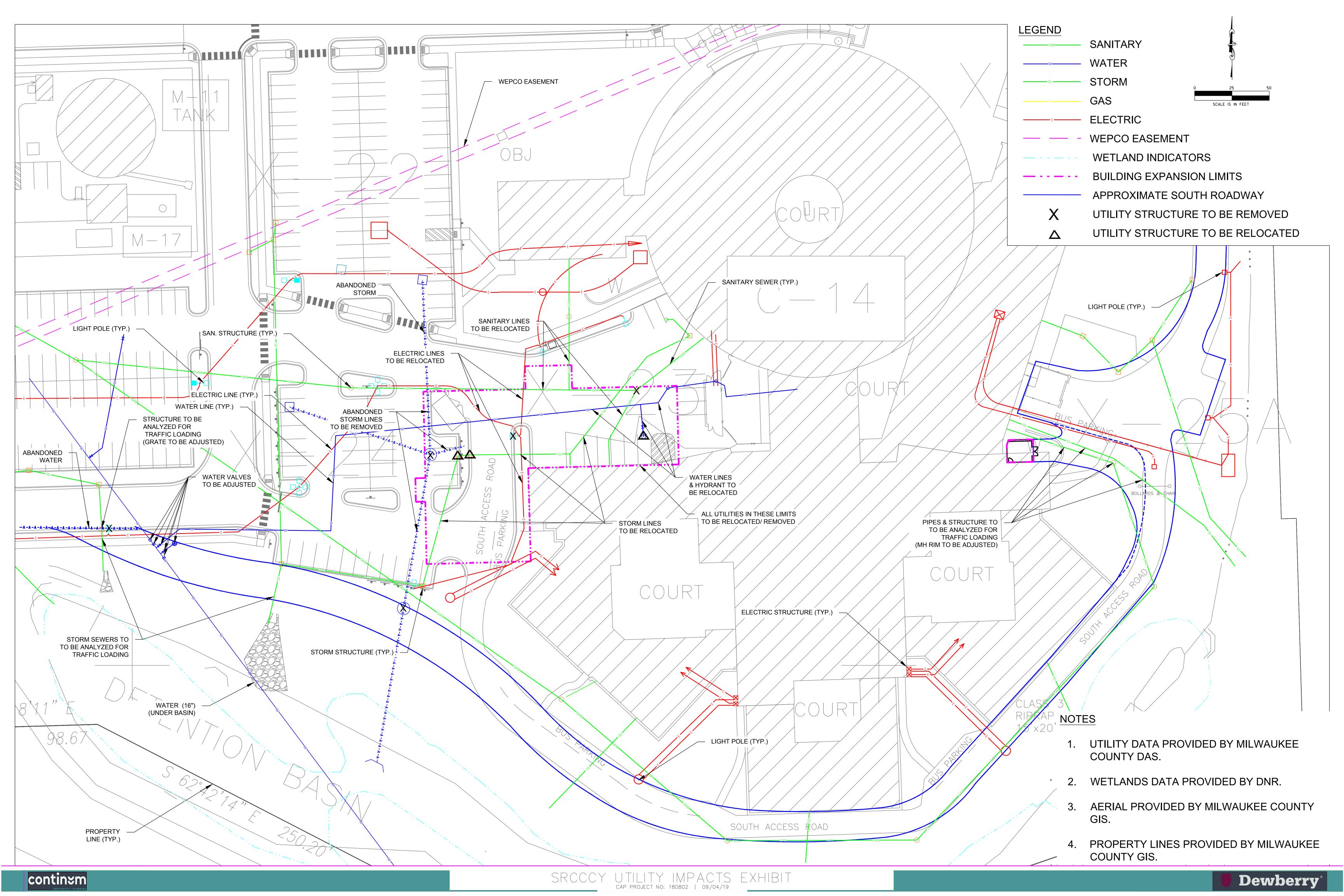












Meeting the Requirements of DOC 347

The design team, along with other county staff, has reviewed the DOC 347 Emergency Rule and has worked to ensure that the facility plan is consistent with those requirements and minimize the need for any variance requests. At this time, there are a few variance requests as well as a number of clarifications required. Previously presented to the Grant Committee, the current table of requests is again attached below.

Importantly, there are requirements in DOC 347 (refer to Appendix 11, DOC 347.09 (4) & (5)) related to State approval of building designs and plans that pose a challenge for the timely completion of Milwaukee's (or any Counties') project, particularly given the proactive steps the county has taken to secure a Construction Manager with a goal of beginning construction by January 2020. As plans have been developed, the County and architects have engaged in dialogue with staff from the Department of Corrections Office of Detention Facilities, and the County is requesting that the State collaborate with the County to meet the approval requirements of DOC 347 on an expedited and/or staged process so that work on the Milwaukee County SRCCCY can proceed as expeditiously as possible.

Date:	08-08-	2019
Count	y: Milv	vaukee

			MKE	MKE	Vel	
			Co.	Co.	Phillips	
Paragraph	DOC Requirement	Clarification or Variance Request	Boys	Girls	Reno.	Decreased Project Cost
	Fixture & Furniture shall be of detention strength					
	materials or be of secure type to ensure safety for					
	staff and the youth, including benches, bolts, beds,					
	chairs, ceilings, clothing hooks, contraband proof					
	thresholds, desks, door pulls, drinking fountains,					
	floor drains, food passes, glazing, grills over vents or					
	windows, hinges, key cabinets, lights, locking					
	mechanism housings, mirrors,					
	observation ports, screws, seats, security doors,					
	security locks, security screens, shelves, showers,	Request variance to provide non-detention and more normative				
	skylights, speaking ports, sprinkler heads, tables,	furniture where applicable to provide a normalized or normative				Accepting this variance will decrease cost of
	toilets, urinals, walls, washbasins, windows, or	environment for youth and staff while understanding safety is critical.				project due to non-detention strength
DOC 347.10 (2)	window and door frames.	Please define "Ensuring Safety"?	х	х	х	material being less expensive.
	Physical Environment, Youth Housing, Double					
DOC 347.10 (3) (b)	Sleeping Rooms	NO VARIANCE WILL BE GRANTED	N/A	N/A	N/A	
		Request clarfication that a Holding Room is optional and not				Clarifying and not requiring holding will
		mandatory. Milwaukee County does <u>not</u> plan to transfer or hold more				decrease cost of project due to decrease in
		the 1 youth at a time per their operational plan, so facility plan is to				square footage and reduced building
DOC 347.10 (5)	Holding Room	use Receiving Room (DOC 347.10 (4) as Holding Room.	х	x	х	maintainence.
						Clarifying greenspace requirements will
						decrease cost of project as certain sites have
						varying amounts of greenspace and
						retrofitting those smaller greenspace areas
	Outdoor Space shall be of sufficient size to					to meet unclarified requirements could
	accommodate a variety of individual and team	Request clarification on what exercises will be required, or				increase cost due to underground utilities,
	aerobic and large-muscle exercise activities and	specification on exercise area required, to better determine amount of				existing sidewalk demolition, existing
DOC 347.10 (10(b))	physical education.	greenspace required.		х		equipment demolition, etc.
						Nick was windows full baselshapen as with a state of
						Not requiring a full healthcare service suite at each location (additional duplication) will
						save cost not only in construction, but
		Request clarification/variance on required Healthcare Services. Intent				operation, and facility maintainance if a
		is to provide certain shared health services within co-located detention				youth can share Vel Phillips for specific
DOC 347.10 (11)	Healthcare Space	facilities.	х	x		medical services.
200017.10(11)			^	_ ^	1	

variance must provide equivilant or better protection for his wand rights of youth or public					County. Willwaukee					
Paragraph	DOC Requirement	Clarification or Variance Request	MKE Co. Boys	MKE Co. Girls	Vel Phillips Reno.	Decreased Project Cost				
DOC 347.10 (15)	Exterior Windows	Request variance to provide non-detention exterior windows when a perimeter fence can act as the secure perimeter OR when a security mesh can be provided in the non-detention exterior window when there is no exterior perimeter fence. This would eliminate security glass where applicable, this would be mounted in non-detention strength frames where applicable.	x	х	x	Accepting this variance will decrease cost of project due to non-detention strength material (especially security glazing) being less expensive.				
DOC 347.10 (16)	Exterior Doors and Approaches	Request variance to provide non-detention exterior doors when a perimeter fence can act as the secure perimeter OR when a lesser Gauge of metal can be used when there is no exterior perimeter fence. This would eliminate security glass where applicable, this would be mounted in non-detention strength frames where applicable.	x	х	x	Accepting this variance will decrease cost of project due to non-detention strength material being less expensive.				
DOC 347.10 (17)	Walls	Existing Exterior and/or Interior Walls may not be grouted solid 8" (ext) or 6" (int) CMU. Existing walls may vary in width or be CIP. Request variance that existing walls in existing CMU form or CIP will be acceptable. Request variance for standard commercial grade/reinforced stud walls for new interior wall construction.	x	x		Accepting this variance will decrease cost of project due to not having to replace existing wall in its entirety or requiring interior CMU wall construction.				
DOC 347.10 (18)	Ceilings	Request clarification of definition "Accessible". Request variance that new non-detention ceiling systems may be used where appropriate if sufficently high above the floor finish (i.e. 12'-0" for example) can be used as the height would make it inaccessible. This could be regular acoustical ceiling tile that is clipped down.	×	x	×	Accepting this variance will decrease cost of project due to non-detention strength material being less expensive.				
DOC 347.12 (4)	Admission and Screening	Request operational variance for youth required shower at SRCCCY as MKE Co.'s operational intent is to complete youth's health screening at Vel Phillips prior to transfer to SRCCCY per MKE Co's preferred operational plan OR transferred from another facility, and so showering would have already occured at Vel Phillips.	x	x	×					
DOC 347.12 (8)	Admission and Screening	Request operational variance to complete youth's health screening at Vel Phillips prior to transfer to SRCCCY per MKE Co's preferred operational plan	x	x	x	Not requiring a full healthcare service suite at each location (additional duplication) will save cost not only in construction, but operation, and facility maintainance if a youth can be transported to a Vel Phillips instead for specific medical services.				

Date: 08-08-2019

County: Milwaukee

Chapter 347 WI DOC Emergency Rule - Variance Analysis

*Variance must provide equivilant or better protection for HSW and rights of youth or public

Davaguanh	DOC Bossissment	Clarification or Various Possest	MKE Co.	MKE Co. Girls	Vel Phillips	Decreased Project Cost
Paragraph	DOC Requirement	Clarification or Variance Request	Boys	GITIS	Reno.	Decreased Project Cost
DOC 347.23 (1)	Medical Care	Request clarification of definition "ordinary medical and dental care" at facility. Request variance to transport youth off-site for certain medical care such as Dental Care. May also request a variance to provision of medical care as defined in DOC 347.23 (9).	x	x		Not requiring a full healthcare service suite at each location (additional duplication) will save cost not only in construction, but operation, and facility maintainance if a youth can be transported to a Vel Phillips instead for specific medical services.
DOC 347.26	Suicide and self-harm prevention	Clarification request: Confirm whether anti-ligature equipment is required as not all detention equipment is considered anti-ligature. Confirm if normal equipment, non-ligature detention equipment may be used where applicable but NOT required as a universal item. Clarify transportation of youth - is the operational plan on transferring	x	х	х	Accepting this variance will decrease cost of project as anti-ligature specialized equipment has a higher cost, less product selection, and certain design requirements.
DOC 347.15	Youth Transportation	youth up to the county to define?	х	х	х	

Date: 08-08-2019

County: Milwaukee

Project Schedule

The attached high-level project schedule has been developed with an eye toward the ultimate target of closing Lincoln Hills/Copper Lake on or before July 1, 2021. It indicates an aggressive design and construction timeline, which must be implemented immediately upon award of the grant. Diligent effort and cooperation between Milwaukee County and the State of Wisconsin will be required to accomplish this joint goal. First, review and approval of the grant award by the Joint Finance Committee is needed as early as possible after the Grant Committee recommendation. Additionally, and as stated above, variance to the DOC 347 plan approval process will be needed to support this timeline, since the project will be designed and released in phases, and a 'complete drawing set' will not be available until well after construction is underway. The project cannot be completed on time unless we initiate construction by January 2020, which indicates that these predecessor activities are critical.

Project Timeline for Milw County SRCCCY 8-26-19.xlsx

